



2022-2023

QUALITY PROFILE

A successful school district places a high degree of importance on ensuring that all children have the opportunity to reach their full potential inside and outside of the classroom. This profile helps characterize the overall educational value of your school district in areas that matter most in our community.

Twinsburg
CITY SCHOOL DISTRICT

...where the schools and the communities are one.

Partnering with the community...
Providing excellent educational programs...
Preparing future-ready students.



Twinsburg, Ohio

Superintendent's Message

Academics

I am honored to present the tenth edition of the Twinsburg City School District's Quality Profile, highlighting our 2022-2023 school year. In this current academic period, we continue to build on the Tiger Momentum, cultivating an environment where students not only thrive but excel in their pursuits. This Quality Profile gives a comprehensive insight into the relentless efforts of our students, staff, and community toward achieving excellence in education.

The Quality Profile is neatly segmented into six (6) areas of focus: Academics, Arts, Parent & Community Involvement, Student Leadership & Activities, Student Services, and Fiscal Stewardship. Together, these categories not only meet but surpass the State of Ohio's Local Report Card's requirements. We aim to provide our community with transparency, broader insights, and a richer understanding of the exceptional educational experiences we make available to all students within the Twinsburg City School District.

In addition to showcasing the exemplary academic standards that our students meet, you will also find information on our commitment to the whole child's development. Our District's emphasis on mental health, Social-Emotional Learning, Restorative Practices, and other vital areas reinforce our belief that education is a multifaceted experience that extends beyond traditional academics. We remain focused on the well-being of all students and staff members and are pleased to see the positive impact of these initiatives.

Our residents' high expectations motivate us to strive for excellence, and this Quality Profile exhibits our unwavering determination to meet those expectations. Through an intricate balance of rigorous academics and extensive extra-curricular and athletic programs, we ensure that the learning experience in the Twinsburg City School District is holistic and fulfilling.

The Twinsburg City School District is proud to be a part of the Alliance for High-Quality Education, working alongside other Ohio school districts to enhance educational opportunities and represent our collective interests in educational policy and funding.

The success we have achieved and continue to strive for is a testament to our community's shared vision of *Unwavering Commitment...Unlimited Possibilities*. I extend my heartfelt thanks to our Twinsburg, Twinsburg Township, and Reminderville families and communities for their continuous support and faith in our mission.

I invite you to explore this Quality Profile and hope you will find it both informative and inspiring as it unfolds an expanded narrative about the Twinsburg City School District and solidifies our position as a progressive, caring, and thriving educational community. Tiger Pride continues to resonate throughout our District, making us stronger and more unified than ever before.

Thank you for being part of our journey.



Sincerely,

Kathi Powers

Kathi Powers, Superintendent, Twinsburg City School District

X @TwinsburgSupt

HIGHLIGHTS



- Hands-on learning, problem-solving, and critical thinking are important components of STEAM (Science, Technology, Engineering, Arts, and Math) learning opportunities for Wilcox students. These experiences are embedded in classroom projects such as the creation of a space station, researching the climate and animals in the Arctic, and predicting and testing items to see what will sink or float.



Congratulations
Wilcox Primary School

Wilcox Primary School continues to be recognized by the Ohio Department of Education as a 5-Star Step Up to Quality preschool program.



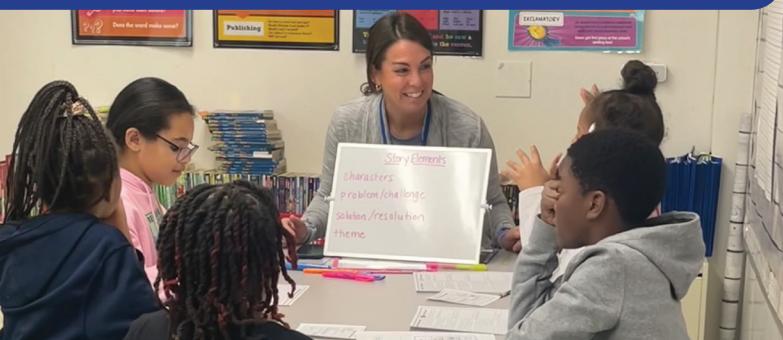
- Dodge students celebrate peer success with in-person Quarterly Award Assemblies! Counselors Mr. Moauro and Mrs. Lyndon added flair with themes like The Red Carpet and "Sweet" Success. With 15 award categories per grade, students set goals to earn recognition beyond academics. Proud of our hardworking Tigers!



Academics (continued)



- Throughout February, Samuel Bissell Elementary School celebrated Black History Month with interactive daily topics, videos, and activities on influential African Americans. Media Specialist Mrs. Shula read books featuring African-American characters, and doors were decorated for the celebration.
- Samuel Bissell Elementary School hosted Right to Read Week from May 1-5, 2023, with daily reading activities and each student receiving a copy of Charlotte's Web, thanks to the PTA.



- Ms. Bilinski's third-grade class at Samuel Bissell Elementary School worked on a Twinsburg History Scavenger Hunt using Twinsburg Historical Society material, fostering teamwork and learning about local history.
- Several second-grade classes at Samuel Bissell Elementary School enjoyed Pumpkin Math during 2022-2023. Parents, students, and teachers collaborated on fun lessons, estimating, weighing, and exploring pumpkins. Thanks to parent volunteers for an engaging learning experience!
- In May 2023, Summit County Metro Parks visited Samuel Bissell Elementary School with an interactive assembly on animal adaptations and the food chain. Students touched raccoon and fox pelts and a turtle shell, thanks to teachers Mrs. Kinsella and Mrs. Ziska.



In 2022-2023, George G. Dodge Intermediate School was recognized as an Ohio School to Watch by the National Schools to Watch Forum. To earn this honor, schools must excel in Academic Excellence, Developmental Responsiveness, Social Equity, and Organizational Structures. Ohio Schools to Watch Committee members visited Dodge, interviewing students, staff, and parents.



- The Great Lakes Science Center amazed Samuel Bissell Elementary School students with the Fire and Ice demonstration during 2022-2023. A multi-colored fire display and a rain cloud experiment were highlights funded by the PTA.
- For Biography Day, Mr. Doloresco's 3rd-grade students at Samuel Bissell Elementary School dressed up as historical figures like Amelia Earhart and Harriett Tubman. Families and staff interviewed students to learn about these important people's accomplishments. Kudos to Mr. Doloresco and his students!

- RBC students have the opportunity to take Honors courses in the areas of language arts, math, social studies, and science, as well as challenging courses such as Engineering Principles, Geometry, Art 1, and Spanish.
- The RBC Power of the Pen team competed in the District, Regional, and State competitions. The 8th Grade team finished 1st in the District Competition. During Regionals, 8th Grader Laurel Marquis placed first overall out of 105 writers, and received the Platinum Pen Award for her work entitled "Rabid Pack Friend of Mine." Allie Rosenblum placed third overall and the team finished in 4th! Four of the Power of the Pen writers made it to the State Level.



- RBC Teachers Shine! RB Chamberlin Middle School 8th grade science teacher, Joe Higgins, was a nominee for Summit County Rookie of the Year. Art Teacher Wendy Neto presented to a full house at the Ohio Art Education Association Conference. 7th grade Social Studies teacher Melissa Craig presented on Culturally Responsive Practices at the Ohio ACT Organizations Conference, and 8th grade Language Arts teacher Gabrielle Copen was one of the featured speakers at the Ohio Educational Technology Conference.



Academics (*continued*)



The graduating class of 2023 received over
\$40,000,000.
IN SCHOLARSHIPS!

THS Graduating Seniors earned a total of

121
HONORS DIPLOMAS;

comprised of

85

ACADEMIC WITH HONORS

2

CAREER TECH HONORS

30

STEM HONORS

3

ARTS HONORS

1

SOCIAL SCIENCE & CIVIC ENGAGEMENT

- This was the sixth year of STAMP testing and the fifth year the Global Seal of Biliteracy was available on Twinsburg High School students' 2023 transcripts. Forty-five students received the Global Seal of Biliteracy and thirty-one received the Ohio Seal of Biliteracy. Seals of Biliteracy are awarded to students who demonstrate proficiency in English and at least one other language, based on an assessment. **The class of 2023 earned 1,532 Ohio State Seals.**



HIGHLIGHTS

Participation in performing and visual arts inspires students' creativity, problem-solving, and critical thinking skills.

- As part of the primary grade music curriculum at Wilcox Primary School, students created musical instruments from recycled materials. After learning about instruments from different cultures, this unit integrated the science of music production, such as sound and vibration, with the importance of caring for our earth.
- Samuel Bissell Elementary School's 7th Annual "Bissell's Got Talent" showcased the amazing talents of third-grade students in singing, dancing, basketball dribbling, karate, and musical performances. Thanks to the Talent Show Committee for their dedication!
- Samuel Bissell Elementary School celebrated student art with a two-night Fine Arts Festival themed around Van Gogh's Starry Night and sunflower paintings. The event featured a Glow Room and Origami Courtyard. Kudos to Art Teachers Mrs. Castrigano and Mr. Ockuly and to Music Teacher Mrs. Petitte for two second-grade musical performances.



- RBC Band members participated in the OMEA District 6 Solo & Ensemble Contest, held at Kent-Stanton Middle School. It was a great day for Band, as they finished with 11 Superior ("1") ratings and 11 Excellent ("2") ratings!
- Each Spring, RB Chamberlin hosts the Fine Arts Festival showcasing the work of over 200 students from the 7th and 8th grade art classes. In addition, the Twinsburg Public Library displayed work from our 7th grade art students.
- 7th graders Marcus Foster and Jennifer Lin were honored artists for the 43rd Annual Young People's Art Exhibition sponsored by the Ohio Art Education Association.
- The RBC Drama Club performed "The Witch's Princess" which provided the audience with an evening of entertainment and comedy.

Arts & Activities

Music is an important part of our students' education, and Twinsburg is proud to offer a wide range of opportunities to experience the multi-levels available in the realm of music:

- ✓ Concert Band
- ✓ General Music
- ✓ Jazz Band
- ✓ Magic Hearts and TASK music programs for students with disabilities
- ✓ Marching Band
- ✓ Orchestra
- ✓ Show Choirs
- ✓ The Blue Diamonds
- ✓ Vocal Music

- Twinsburg High School Symphonic Band earned a Superior rating at the Ohio Music Education Association Large Group State Contest and Twinsburg High School Orchestra received a Superior rating at the Ohio Music Education Association State Orchestra Adjudicated Event, the eleventh year in a row earning this top honor.

- Twinsburg High School Orchestra students earned 25 Superior ratings and 2 Excellent ratings and Twinsburg High School Band students earned 18 Superior ratings and 7 Excellent ratings at the Ohio Music Education Association Solo and Ensemble Event.



- The RBC singers had a fantastic competition season. They won Grand Champion at the Medina Showcase and 3rd Place at the Solon Show Choir Invitational. Caden Silverstein was awarded best performer at Medina, Kiki Neal was awarded best performer at Solon. Way to go!

Arts & Activities *(continued)*



- RBC Orchestra students participated in the District 6 O.M.E.A Solo and Ensemble adjudicated event at Kent-Stanton Middle School. The RBC orchestra students came home with 22 Superior ratings and 4 Excellent ratings.

- Visual art classes offered at THS include Art I through IV, AP Art History, AP Studio Art, Ceramics I, 3-D Design (Ceramics II, Sculpture), Digital Art/Design I and II, and the Art of Photography I and II.



THS Varsity Boys' Soccer reached the
DISTRICT CHAMPIONSHIP



THS Varsity Girls' won the
SUBURBAN LEAGUE AND DISTRICT CHAMPIONSHIPS

Volleyball Team won their first-ever
CONFERENCE CHAMPIONSHIP

Gymnastics Team qualified for
DISTRICT TOURNAMENT

THS Track Team sent multiple competitors to the
OHSAA STATE TRACK MEET

Student Leadership and Activities

HIGHLIGHTS

A well-rounded education includes a wide variety of opportunities.



The Kids Heart Challenge raised

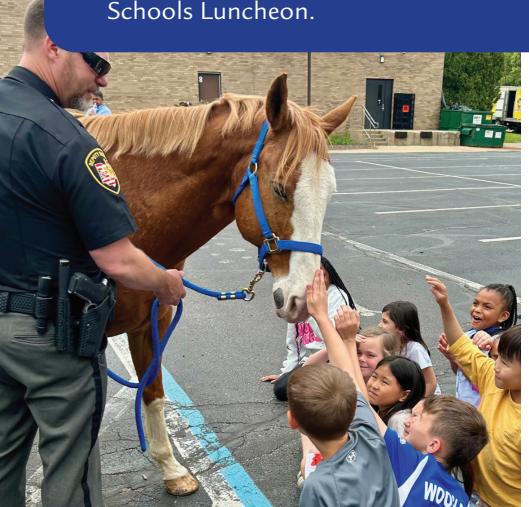
\$16,887.63

for the American Heart Association, making Samuel Bissell Elementary the 16th top fundraising school in Ohio. Top student fundraisers got to pie Mr. Winter and Mr. Schwed.

- The entire student body at Wilcox Primary School participated in a "Spread the Love" activity where student groups created candy bags and thank you cards that were donated to community first responders such as the fire department, the police department, and workers at University Hospital and the Cleveland Clinic.
- At George G. Dodge Intermediate School, students and staff embody Respect, Responsibility, and Safety. Students earn Tiger Tickets and Dojo Points for displaying these qualities. With quarterly competitions, homerooms vie for prizes like pizza parties and extra recess. Individually, students redeem points at the Tiger Cub Cart for monthly rewards.
- Samuel Bissell Elementary School students enjoyed Field Day activities like Frisbee Fling and Sponge Relay.
- Mrs. Depew and her 3rd grade students beautified the school courtyard with a cleanup, planting bulbs and a spring flower display.



- The Change Agent program at Samuel Bissell Elementary School, involved 25 students addressing school-related matters, reading motivational quotes, and forming a Safety Patrol—two Change Agents presented at the State of the Schools Luncheon.



- Three "Principals for the Day" — Mr. Uyenghua, Miss Gagne, and Miss Cameron joined the administration to experience principal duties. The students won this prize from Bissell's Read-a-Thon.

Student Leadership and Activities *(continued)*



- In collaboration with Aurora High School, Twinsburg High School donated more than 1245 lbs. of food to The Emergency Assistance Center.



The Class of 2023 impressively accumulated over

23,137 COMMUNITY SERVICE HOURS

- RB Chamberlin Middle School offers athletic opportunities on 14 athletic teams, and also fall and winter cheerleading. Hundreds of RBC student-athletes take advantage of these opportunities.
- RB Chamberlin Middel School offers many student activities such as: Student Council, Power of the Pen, Robotics, RBC Singers, Jazz Band, Drama Club, Summit County Spelling Bee, Art Club, and the new ECO-Team.
- The brand new, STEM focused, RBC EcoTeam learned to tap the sugar maple trees on school grounds. The students enjoyed eating their maple syrup on their pancakes for a late afternoon "breakfast."
- Honor Corps is an academic and service group of 8th grade students who maintain a 3.5 GPA for two years. This year's Honor Corps Induction saw several 8th grade students meet the rigorous academic and social requirements.
- The 8th grade students traveled to Washington D.C. and visited many monuments as well as the National Archives, National Museum of African and American History and Culture and more.
- 7th grade students took a trip to Cedar Point as their end-of-the-year incentive for the PBIS Program. 8th grade students' PBIS incentive was the picnic at the park where students enjoyed basketball, sand volleyball, picnicking on blankets, music and more!
- The THS Interact Club led various seasonal charity events, contributing to multiple causes, including a veterans' dinner and a bake sale for Akron Children's Hospital.

Parent and Community Involvement

HIGHLIGHTS

Educational experiences are enhanced by partnerships between the school district and community.

- All five of our schools have been designated as Purple Star Schools by the Ohio Department of Education for a strong commitment to students and families connected to our nation's military.

Through the Tigerthon/Color Run fundraiser, the Wilcox Parent-Teacher Association (PTA) brought character and fitness lessons to Wilcox Primary School, raising over

\$20,000.

to help support PTA programs that directly benefit students and staff.



- Veterans standing proudly at Wilcox Primary School salute the flag in a heartfelt tribute to service and sacrifice.



- George G. Dodge Intermediate School students returned to their traditional trip to Greenfield Village and the Henry Ford Museum in Michigan, bringing classroom learning to life. Thanks to parents, staff, and the Board of Education for making this unique experience possible!

Parent and Community Involvement *(continued)*

PAWS on Child Hunger provided

qualifying students in preschool through grade 8

with weekend food supplements in partnership with The Emergency Assistance Center.

ABOUT 325

fathers and father-figures walked their children to Samuel Bissell Elementary School on September 22, 2022, as part of the Northeast Ohio Fathers Walk, emphasizing the role of males in children's education. Participants received treat bags from the PTA.

- Samuel Bissell Elementary School hosted a Career Day featuring 115 presenters from various fields, including medical, legal, service industry, and construction. The Summit County Sheriff's Department also participated with presentations on CSI, SWAT, and the Mounted Division. Thanks to the Career Day Committee for organizing the event.
- Samuel Bissell Elementary School and the Twinsburg City School District Transportation Department partnered to teach students bus safety during the 2022-2023 school year.
- RBC celebrated Red Ribbon Week, Start with Hello Week, and See Something, Say Something Week. Students also participated in the substance abuse program.
- The Twinsburg Schools Foundation awarded more than \$10,500 in teacher grants to support innovative classroom projects.



The Samuel Bissell Elementary PTA funded numerous initiatives during 2022-2023, including:

- A successful Read-a-Thon, **raising over \$21,000** and reading 95,000+ minutes.
- A Family Fun Night at Fun 'n' Stuff, covering admissions for second and third graders.
- A Spirit Week, with themed dress-up days like Pajama Day and Crazy Hair Day.
- Spring Book Fair funds, giving each student \$8.00 to spend.
- **\$3,000 in teacher grants** for instructional materials.
- Kona Ice treats on the last school day.
- A third grade picnic to celebrate student achievements.
- Staff Appreciation Week with daily treats and a Twinsburg VFW cookout.

Parent and Community Involvement *(continued)*

At the Job Fair close to

50

local businesses gathered in the gymnasium at Twinsburg High School for the Spring Job Fair. An estimated 700 students cycled through and had a chance to stop by each business' table to discuss opportunities for summer employment and beyond.



- RBC's goal is to expose students to a diverse array of career options. Students personally listened to visitors about being enlisted in the Army. Students were able to take an up-close look at a Joint Light Tactical Vehicle (JLTV) which is a U.S. Army, U.S. Marine Corps and Special Operations Command vehicle.
- The Positive Behavior Intervention and Support (PBIS) team at RBC was thrilled to find out they were recognized as one of the few "Gold Medal" PBIS schools in the state for the third year in a row! New this year were the Block Parties which were a Friday incentive celebrated every three weeks for making "Right Choices."



- District-wide community service efforts encourage our students to care about others as demonstrated during the annual Fill the Bus campaign:

Fill the Bus — the Twinsburg City School District collected over a ton

(2,000+ POUNDS)

of food again this year for The Emergency Assistance Center, a partner of the PAWS on Child Hunger Program.

Student Services

HIGHLIGHTS

A variety of services provide options to ensure all students receive individualized instruction, enrichment, and support.



- Wilcox Primary School teachers, administrators, and instructional assistants completed 18 hours of dyslexia training through the Ohio Department of Education.



- Implementation of the Science of Reading was pervasive at Wilcox Primary School during the 2022-2023 school year. Teachers utilized Heggerty phonemic awareness lessons and Fundations phonics instruction to help students learn the foundational components of language development as they started their journey as readers and writers.
- Samuel Bissell Elementary School continued the co-teaching model, where an Intervention Specialist and Classroom Teacher team-teach. This approach benefits all students by promoting inclusion, offering various teaching models, and increasing motivation, ownership of learning, and academic growth.
- Reading and Math Interventionists at Samuel Bissell Elementary School provide targeted support to students, focusing on foundational skills and their application in larger classroom settings.
- Second and third grade teachers collaborate with the District's Gifted Coordinator to create challenging and enriching activities for students demonstrating mastery in academic areas.
- Math extension is offered through the Go Math Series' enrichment activities, providing students with challenging Higher Order Thinking (HOT) questions beyond the standard curriculum.
- The Twinsburg City School District continued its partnership with Beech Brook counseling services, offering extra behavioral or emotional support to identified students, with services continuing throughout the summer.
- School Counselors plan whole-class and individual activities/lessons to help students identify feelings and manage transitions. Assistance is also provided through the "Check-In, Check-Out" Mentor program.
- RBC teachers were nominated for awards, received grants, and were featured presenters at several statewide conferences.



Student Services (continued)

Professional development targeted to the health and safety of students and staff is always a given top priority. Training is provided annually for a variety of areas, including, but not limited to:

- ✓ Crisis Prevention and Intervention (CPI)
- ✓ Google Suite
- ✓ Ed Tech Tools
- ✓ Blended Learning
- ✓ Voice and Choice
- ✓ Science of Reading
- ✓ Problem Based Learning (PBL)
- ✓ Personalized Learning
- ✓ Social Emotional Learning Curriculum

- Cuyahoga Valley Career Center (CVCC) Partnership Funds were again awarded to Twinsburg City School District to offset costs that directly support career technology education. A portion of the funds were used to support Project Lead the Way (PLTW) at RB Chamberlin Middle School in an effort to expand STEM programs and support the existing Introduction to Engineering Design (IED) and Principles of Engineering (POE) courses. Funds were also used to support STEM Professional Development.
- All new staff are required to participate in A.L.I.C.E. (Alert, Lockdown, Inform, Counter, Evacuate) Training as part of their Emergency Crisis Response plans. These 3-hour sessions are designed to give participants insight and response options when encountering an active shooter.



NEW TEXTBOOKS

Our students will be using rigorous and relevant new textbooks and materials for the following classes:

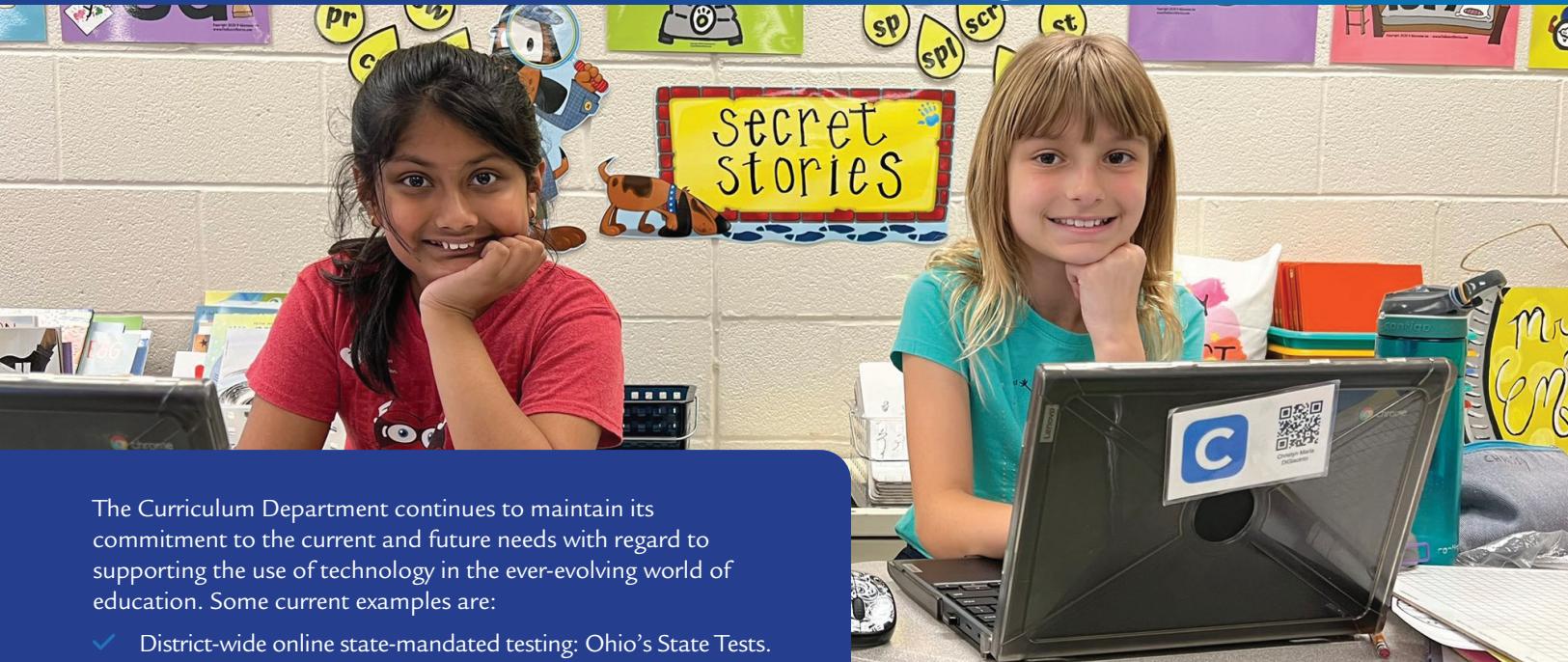
- The new Motion Graphic 2 class will utilize *Adobe Animate Classroom in a Book*.
- Biology for the AP* will be the updated textbook for the AP Biology course at THS.
- The French 1-4 courses will update to *Chemins – French for a Connected World*

Courses of Study:

- ✓ District-wide Courses of Study were approved and uploaded to the District website. These ever-changing documents illustrate what is being taught in the classroom for each subject.
- ✓ Motion Graphics 2 Course provides students with in-depth instruction in Adobe After Effects. Students are taking this new course in Fall 2023.
- ✓ Writing for Civic Engagement focuses on place-based education, empowering students to take an active role in their community. This shorter read and writing-driven course is offered to all eleventh graders in 2023-2024.
- ✓ AP Macroeconomics expands the college-level offerings in Economics. This ideal course for students interested in a business curriculum is offered in Fall 2023.



Student Services – Technology *(continued)*



The Curriculum Department continues to maintain its commitment to the current and future needs with regard to supporting the use of technology in the ever-evolving world of education. Some current examples are:

- ✓ District-wide online state-mandated testing: Ohio's State Tests.
- ✓ Continuation of Bring Your Own Device (BYOD) for students.
- ✓ NWEA's Measure of Academic Progress (MAP), which is an online computer adaptive assessment program.
- ✓ Continuing to support the increase in online textbooks and resource components for teachers and students.

The Technology Department supported parents, teachers, and students with on-campus technology needs, including support for Chromebooks, G-Suite products, Screencastify, GoGuardian, Clever, Securly Portal, and many other tools.

- Updated/replaced Interactive Whiteboards and projectors in classrooms as needed.
- Replaced District copier fleet along with end-of-life District printers.
- Installed Interactive Flat Panels in various classrooms throughout the District.
- Continued to support laptops provided to TCSD teachers.
- Supported PK-12th grade Chromebook repair and replacement.
- Supported PC labs for students enrolled in digital art, photography, and engineering design classes.
- Continued support for students and staff on the integration & use of G-Suite products such as Google Classroom, Google Meet, Forms, Slides, and Jamboard.

During the 2022-2023 school year:

- Over 2 million Google files were created, approximately 2K Google Meets were held, well over 1K Google Classes were created, and over 2 million Google files were shared internally.
- More than 400 new Chromebooks were issued to students in PK-12, over 200 student Chromebooks were replaced, and approximately 1,300 Chromebook repairs were made.
- Over 9,000 posts were made to SeeSaw classes.
- Almost 9 million questions were answered by 2nd-8th grade students learning content on IXL.
- Just over 142K total minutes were spent by 2nd-6th grade students reading books, listening to books, and practicing comprehension skills in Raz-Kids.
- Over 500 assessments were assigned to students in grades 9 through 12 via Edulastic.
- THS & RBC teachers created over 960 presentations in Pear Deck.
- Students in second and third grade logged in to BrainPOP Jr 7,858 times, watched 6,519 movies, and submitted 5,805 quizzes.

HIGHLIGHTS

Financial responsibility ensures that the majority of funding is spent on classroom instruction.

The Twinsburg City School District has received

OVER \$16,000.

in rebates from First Energy/Ohio Edison to reduce electricity consumption.

The Twinsburg City School District received an Ohio School Safety Grant for

\$208,481.

that provided funds for additional indoor and outdoor security cameras, door access fob scanners, and handheld radios.

The Twinsburg City School District saved approximately

\$268,000.

from 2022 to present by participating in the Power4Schools Program.

Recycling Program

In the eleven (11) years the Twinsburg City School District has participated in

Zero Waste Recycling,

we have reduced our trash by more than **1,100,000 pounds**, which is equivalent to approximately **99 full garbage trucks**.



Fiscal Stewardship

The Twinsburg City School District received an Ohio EPA Water Bottle Refilling Station Grant for

\$8,093.55

towards the purchase and installation of additional bottle filler stations at each building.

By participating in an Energy Demand Response Program/CPower through the Ohio Schools Council, the District received

\$52,807.32

in rebate checks since the inception of the program.

\$14,599.72*

Twinsburg City School District offers excellent educational value, spending less per student compared to other high-achieving local districts like Nordonia Hills, Solon, and Hudson. Despite the lower expenditure, the TCSD ranks in the top 20% for performance index scores.

*Source: The Ohio Department of Education

Fiscal Stewardship *(continued)*

- The Twinsburg City School District participates in the Ohio Schools Council Cooperative Purchasing Program for property and liability insurance, fuel purchases, bus and vehicle purchases, utilities, and other significant purchases of supplies and permanent improvement projects. Participation saves the Twinsburg City School District well **over \$300,000 each year**.
- The Twinsburg City School District also participates in numerous purchasing consortiums such as the AEPA, US Communities, OMNIA Partners, Sourcewell, Sourcing Alliance, and GSA, to ensure the lowest available pricing on numerous supplies and permanent improvement projects.
- By utilizing FMX, our Online Work Order System, we are able to better track expenses, maintenance and repairs on buildings and equipment.
- During the 2022-2023 school year, our Transportation Department further implemented the bus GPS and maintenance system, Zonar, for pupil transportation services.
- Also, our Transportation Department utilized enhanced features in our routing software, Transfinder, to update routes for more timely service.

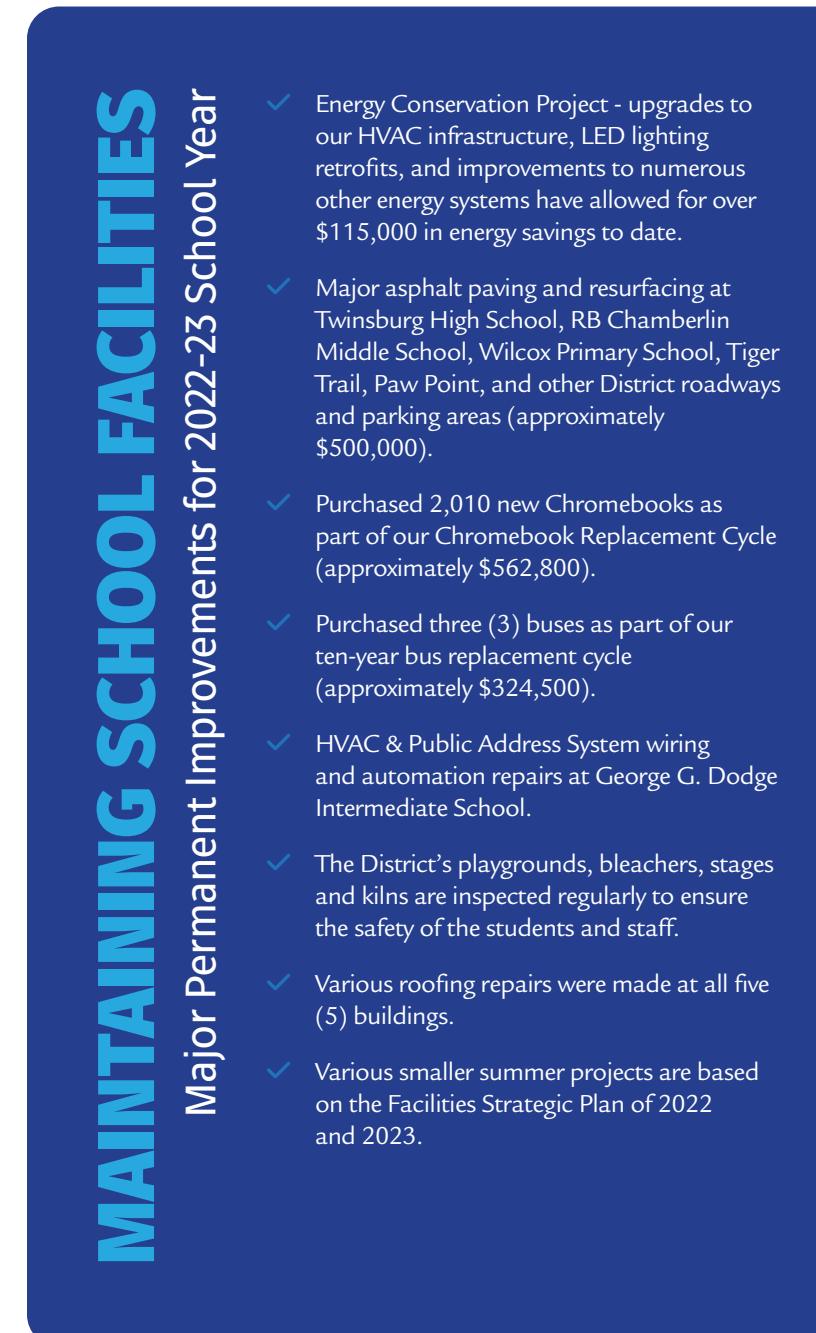
Tiger Legacy Project Update

In January 2022, the Board of Education and District Leadership resumed talks about the Tiger Legacy Project, which aims to update the District's aging facilities. The Facilities Action Team met again to outline pressing needs, including:

- A new Grades 4-6 school to replace George G. Dodge Intermediate School
- Moving Tiger Stadium to Twinsburg High School's campus
- Fixing or replacing roofs, playgrounds, and making safety improvements
- Relocating other athletic spaces affected by construction

By spring 2022, the District had held meetings and launched a survey to involve the community in planning. The majority of survey respondents supported a phased approach for these updates.

As for the next steps, the District is currently focusing on resolving its budget deficit. Once the budget is stabilized, efforts will focus on long-term facility improvements under the Tiger Legacy Project.



TWINSBURG	STATE AVERAGE
\$14,088.13*	\$16,457.07

The Twinsburg City School District operates efficiently despite having lower local revenue per pupil compared to peer districts and the statewide average. This underscores the level of effort and resourcefulness required to maintain our high educational standards.

*Source: The Ohio Department of Education

Fiscal Stewardship *(continued)*

Operations and the November Ballot Issue

The District has placed a 5.9-mill levy on the November 7, 2023, ballot aimed at maintaining our daily operations. This includes funding for teachers, staff, utilities, and educational programs. Here's why:

- Despite \$2.9 million in spending cuts, the District still encounters a budget shortfall.**
- The financial challenges mainly stem from external elements:**
 - » Reduced state funding
 - » Elimination of the Tangible Personal Property tax, leading to a \$24 million loss
 - » House Bill 920 constraints on increasing revenue despite rising property values

If the levy passes:

- » Financial stability will be achieved to maintain current operations and educational quality
- » This includes keeping current class sizes, transportation routes, and staffing levels
- » Programs aimed at college and career preparation for students will continue

If the levy fails:

- » Additional cuts in operational costs will be unavoidable
- » This will affect the scope and quality of services and educational programs the Twinsburg City School District can provide

Fiscal Stewardship *(continued)*

Update on Facilities Strategic Plan

During the 2023/24 school year, the TCSD will...

21ST CENTURY TEACHING AND LEARNING

- Ensure educational equity and excellence for each and every student by providing staff members with access to support, tools, and systems to improve student achievement.
- Continue to ensure educational equity and excellence for every student by providing curriculum and programming aligned with preparing globally minded students who are ready to be enrolled, enlisted, and employed. Highly effective professional learning communities will be utilized as a vehicle for examining school, classroom, and individual progress.
- Implement the Career Readiness continuum with fidelity in grades PreK-12 and conduct ongoing evaluation to determine revisions to the continuum.
- Develop an entrepreneurship framework that aligns with the District's Portrait of a Graduate.

CULTURE AND CLIMATE

- Identify, implement, and evaluate a menu of research based interventions and supports including the Social-Emotional Learning Curriculum which address mental health challenges.
- Create and support a culture of equity where staff and students feel included and experience a positive sense of belonging as demonstrated by improved attendance and a decrease in student discipline.
- Consistently implement Multi-Tiered Systems of Support (MTSS) across all buildings as measured by the MTSS audit at the conclusion of the 23-24 school year.

FINANCE

- Develop a financial plan which includes implementation of the FY23 Expenditure Reduction Plan to maintain fiscal stability through FY24
- Further research funding options for the Tiger Legacy Project and present to the Board of Education for their consideration.
- Implement and evaluate new online tools used to increase efficiencies in the Treasurer's Office and Twinsburg City School District operations.
- Continue to provide financial updates to all stakeholders and gather feedback.

COMMUNICATIONS

- Develop and implement a process to communicate to the greater school community in a coordinated, strategic manner.
- Re-engage and gather feedback from community members regarding the Tiger Legacy Project.
- Continue to engage the Equity Steering Committee in further developing the Equity Implementation Plan and involve stakeholders in its implementation.

FACILITIES

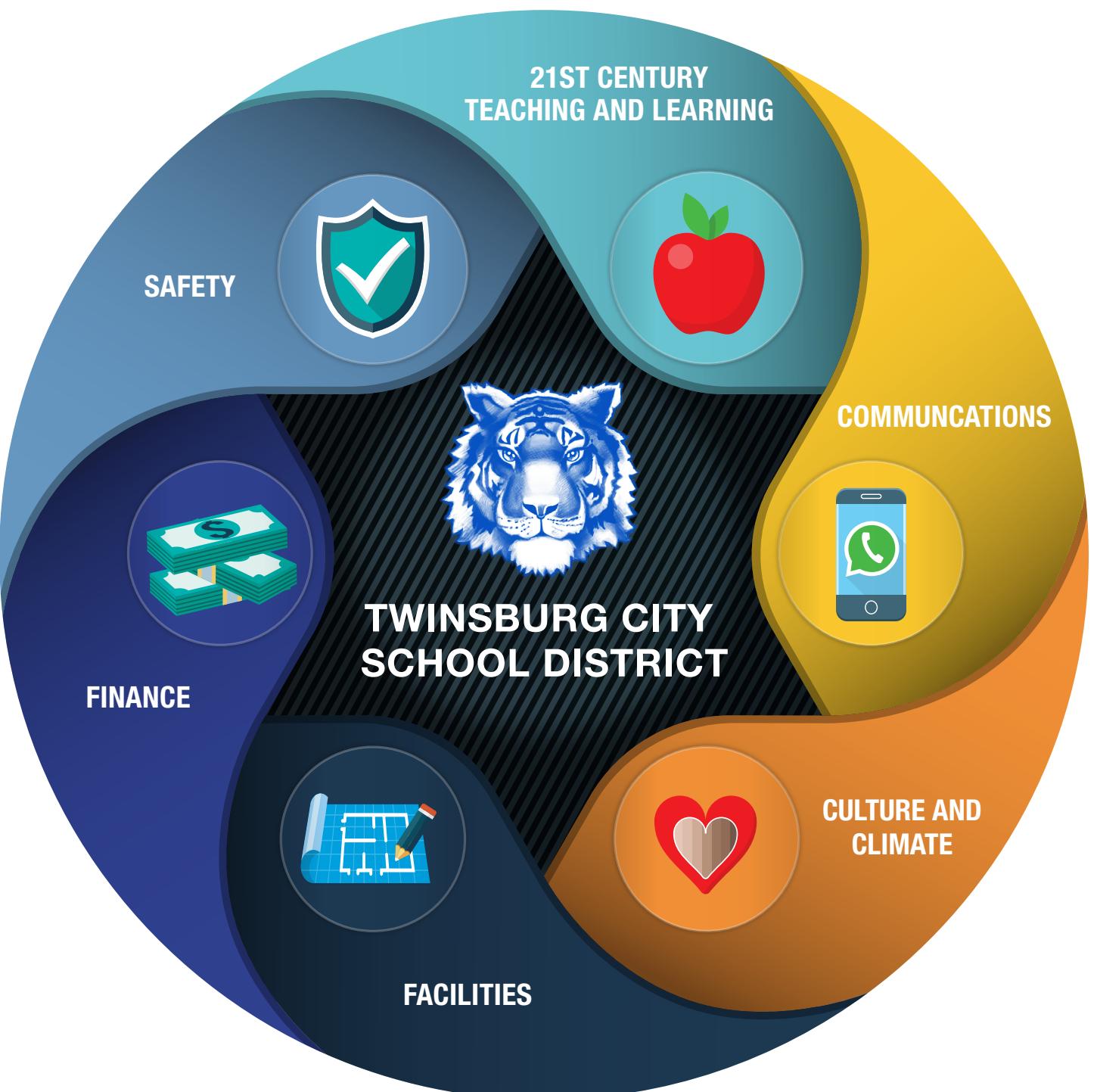
- Partner with Ohio Facilities Construction Commission (OFCC) through the Expedited Local Partnership Program (ELPP) to update the Facilities Master Plan and enrollment projections to further develop options for the Tiger Legacy Project.
- Continue to update the Facilities Master Plan to ensure proper and strategic annual expenditures so that all projects align with the plan and that expenses can be supported through the Permanent Improvement fund.
- Continue community engagement regarding the Tiger Legacy Project in efforts to further refine the plan.

SAFETY

- Facilitate student-oriented groups (Principal Advisory Councils) at each school which are inclusive of student voice and choice and lead to the creation of a safer culture that addresses concerns (e.g. PCDs).
- Implement threat assessment teams with fidelity and evaluate processes to ensure that threats to school security are addressed.
- Implement and evaluate new protocols regarding metal detector wands and student use of PCDs and provide feedback to the Board of Education by February 2024.

Fiscal Stewardship *(continued)*

TWINSBURG CITY SCHOOL DISTRICT Strategic Plan | Action Steps* | 2023-24





Twinsburg City School District
...where the schools and the communities are one.

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Twinsburg High School	330.486.2400
RB Chamberlin Middle School	330.486.2281
George G. Dodge Intermediate School	330.486.2200
Samuel Bissell Elementary School	330.486.2100
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