

The Twinsburg City School District Board of Education met in REGULAR session on the above date at the Twinsburg Government Center in Council Chambers, 10075 Ravenna Rd, Twinsburg, Ohio, at 7:00 p.m. The following Board Members were present: Mr. Cellura, Mr. Curtis (Vice-President), Mrs. Davis, Mr. Felber (President), and Mrs. Turle-Waldron. Recording of the Board of Education meeting are made and kept at the Board Office. Video recordings and Board approved Minutes are available on the District’s web site. Mr. Felber, presiding, called the meeting to order.

**Mr. Cellura moved and Mrs. Turle-Waldron seconded that the Twinsburg Board of Education adopt resolutions 16-381 and 16-384.**

16-381 **Minutes**

That the Twinsburg Board of Education approves the Minutes for the following meetings:

**Regular Meeting:** October 19, 2016

16-382 **Financial Report**

That the Twinsburg Board of Education accepts the following Financial Report for the month of September 2016: Bank Reconciliation, General Fund Financial Summary Report and Financial Report by Fund. See pages 427-432

16-383 **Check Register**

That the Twinsburg Board of Education accepts the Check Registers for the Month of September 2016, the total including payroll is \$4,772,405.22. See pages 433-441

16-384 **Five Year Forecast**

That the Twinsburg Board of Education approves the Five-Year Forecast for School Year 2016-2017. See pages 442-449

*Ayes: Mr. Cellura, Mr. Curtis, Mrs. Davis, Mr. Felber and Mrs. Turle-Waldron.  
The Board President declared the motions approved.*

**Mr. Curtis moved and Mrs. Davis seconded that the Twinsburg Board of Education adopt resolutions 16-385 and 16-387.**

16-385 **Employment**

That the Twinsburg accepts the Certificated/ Licensed Personnel and/or contract recommendations detailed in the attached Exhibit as per the dates, terms, and other applicable conditions specified, pending satisfactory ORC background check.

CONTRACTS		Certificated Staff Recommendations			
Name	Position	Bldg.	Rate	Effective	Notes
Herston, Kevin	Teacher	THS	\$26.50/hr.	10/20/16-10/28/16	Social Studies teacher for OGT after school intervention; not to exceed 10 hours. This is a General Fund expense.
Kurt, Cynthia	Teacher	THS	\$26.50/hr.	10/20/16-10/28/16	Science teacher for OGT after school intervention; not to exceed 10 hours. This is a General Fund expense.

## Minutes of REGULAR Meeting

November 02, 2016

Willis, Mark	Teacher	Dodge	3%	2016/2017	Stipend- Resident Educator Mentor, Year 1 for Ben Wheelock. Paid with Entry Year Stipend funds.
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<b>LEAVE OF ABSENCE</b>					
<b>Certificated Staff Recommendations</b>					
<b>Name</b>	<b>Position</b>	<b>Bldg.</b>	<b>Effective</b>	<b>Days</b>	<b>Notes</b>
Copen, Gabrielle	Teacher	RBC	11/02/16 – 2/13/16	60 days (30 paid/30 unpaid)	FMLA concurrent with Sick Leave. Correction to FMLA approved on 10/05/16.
Craig, Melissa	Teacher	RBC	11/25/16- 3/07/17	60 days (40 paid/ 20 unpaid)	FMLA concurrent with Sick Leave. Correction to FMLA Board approved on 10/05/16.
Kmet, Sarah	Teacher	THS	9/13/16 – 8/15/17	40 days	Intermittent FMLA concurrent with Sick Leave. Correction to FMLA approved on 10/19/16.
Troy, Daryl	Teacher	Wilcox	11/07/16- 11/18/16	10 days	FMLA concurrent with Sick Leave.
Washington-Gadson, Barbara	Teacher	THS	10/17/16- 10/24/16	6 days	FMLA concurrent with Sick Leave.

<b>RESIGNATIONS</b>				
<b>Certificated Staff Recommendations</b>				
<b>Name</b>	<b>Position</b>	<b>Bldg.</b>	<b>Effective</b>	<b>Notes</b>
Lanoué, Randall	HS Choreographer	THS	2016-2017	

16-386 **Employment**

That the Twinsburg Board of Education accepts the Classified Personnel and/or contract recommendations detailed in the attached Exhibit as per the dates, terms, and other applicable conditions specified, pending satisfactory ORC background check.

<b>CONTRACTS</b>					
<b>Classified Staff Recommendations</b>					
<b>Name</b>	<b>Position</b>	<b>Bldg.</b>	<b>Rate</b>	<b>Effective</b>	<b>Notes</b>
Abbott, Tracy	Assistant Transportation Supervisor	District	Administrative Personnel Salary Schedule	11/03/16	Adjust Responsibility Factor from 0.327 to 0.474 per FLSA compliance.
Brenner, MaryAnn	Assistant to the Director of Pupil Services	District	Central Office Support Salary Schedule	11/03/16	No longer serves in the capacity of District Registrar. Return to a seven and one-half (7.5) hour work day. Previously worked eight (8) hours per day when serving as the District Registrar as approved on 6/29/16.

<b>RESIGNATIONS</b>				
<b>Classified Staff Recommendations</b>				
<b>Name</b>	<b>Position</b>	<b>Bldg.</b>	<b>Effective</b>	<b>Notes</b>
Schmitt, Julia	Instructional Assistant	Bissell	10/31/16	

Minutes of REGULAR Meeting

November 02, 2016

<b>LEAVE OF ABSENCE</b>		<b>Classified Staff Recommendations</b>			
<b>Name</b>	<b>Position</b>	<b>Bldg.</b>	<b>Effective</b>	<b>Days</b>	<b>Notes</b>
Drnek, Dawn	Bus Driver	Transportation	10/11/16-11/28/16	31 days	FMLA concurrent with Sick Leave.
Favitta, Kathleen	Cook	RBC	9/23/16-11/07/16	32 days	FMLA concurrent with Sick Leave.
Finn, Amanda	Janitor	Dodge	10/20/16-11/01/16	9 days	FMLA concurrent with Sick Leave.
Perrin, Sandra	Bus Assistant	Transportation	9/02/16 – 9/02/17	60 days	Intermittent FMLA concurrent with Sick Leave. Not to exceed sixty (60) days in one year. Correction to FMLA approved on 10/05/16.

<b>SUBSTITUTES</b>		<b>Classified Staff Recommendations</b>		
<b>Name</b>	<b>Classification</b>	<b>Effective</b>	<b>Hourly Rate</b>	<b>Notes</b>
Leon, JoAnn	Cook	10/25/16	\$8.10/hr.	
Leon, JoAnn	Instructional Assistant	10/25/16	\$8.75/hr.	

**16-387 Employment**

That the Twinsburg Board of Education accepts the Supplemental Contract recommendations detailed in the attached Exhibit as per the dates, terms, and other applicable conditions specified, pending satisfactory ORC background check.

<b>EXTRACURRICULAR</b>					
<b>Name</b>	<b>Contract</b>	<b>Bldg.</b>	<b>Effective</b>	<b>% of Base</b>	<b>Notes</b>
Carter, Jillian	Cheerleading MS Basketball Advisor	RBC	2016-2017	0.69%	
Eidam, Maria	Swimming Assistant Head Coach	THS	2016-2017	0.385%	Split contract
Foskett, Shannon	HS Academic Challenge	THS	2016-2017	4.00%	
Hamler, Scott	HS Assistant Swing Choir	THS	2016-2017	0.77%	
Huelsman, Kurtis	Swimming Varsity Head Coach	THS	2016-2017	14.00%	
Nalepa, Tom	Middle School Cross Country Coach	RBC	2016-2017	0.69%	Correction: Noted as 0.67% of base as approved on 10/19/16. Assumed RBC Cross Country Coach for 42% of the season as J. Matune assumed the THS Head Coach position.
Novak, Andrew	HS Choreographer	THS	2016-2017	1.75%	

Novak, Andrew	Grade 4 Chorus	Dodge	2016-2017	2.50%	
Novak, Andrew	Grade 5 Chorus	Dodge	2016-2017	2.50%	
Novak, Andrew	Grade 6 Chorus	Dodge	2016-2017	2.50%	
Resnick, Tom	5 <sup>th</sup> Grade Band Director	Dodge	2016-2017	2.75%	
Resnick, Tom	4 <sup>th</sup> Grade Orchestra Director	Dodge	2016-2017	2.75%	

*Ayes: Mr. Cellura, Mr. Curtis, Mrs. Davis, Mr. Felber and Mrs. Turle-Waldron.  
The Board President declared the motions approved.*

**Mrs. Davis moved and Mrs. Turle-Waldron seconded that the Twinsburg Board of Education adopt resolutions 16-388 and 16-396.**

**16-388 Library Trustee**

That the Twinsburg Board of Education confirms the reappointment of Dr. Samuel Taylor to the position of Trustee for the Twinsburg Public Library for the term January 1, 2017 and ending on December 31, 2023.

**16-389 Security - Police Officers**

That the Twinsburg Board of Education approves the following Police Officers and rates (based on start time) for security at events for the 2016-2017 school year, and permit the Superintendent to employ additional personnel as needed:

Start Time/Duty	Current Hourly Rate	Police Officers
7:00 am to 3:00 pm	\$35.00 per hour	Ron Fruscella
3:00 pm to 11:00 pm	\$37.00 per hour	Christopher Noga
11:00 pm to 7:00 am	\$38.00 per hour	
Marked Cruiser	\$15.00 per hour	

**16-390 Athletic Trip**

That the Twinsburg Board of Education approves a *Proposal for an Overnight/Extended Student Trip* for the Twinsburg High School Cross Country Team to travel to Hebron, Ohio for the OHSAA Cross Country State Championship Meet on November 4, 2016 and returning on November 5, 2016. The cost of this trip is being paid by the Twinsburg Athletic Department with financial assistance from the Twinsburg Athletic Boosters.

**16-391 Show Choir Trip**

That the Twinsburg Board of Education approves a *Proposal for an Overnight/Extended Student Trip* for the Twinsburg High School's Great Expectations Show Choir to travel to Ada High School for the Ada Show Choir Invitational on November 5, 2016. The cost of this trip is being paid in full by the Twinsburg Vocal Music Boosters.

**16-392 Mood Swingers Trip**

That the Twinsburg Board of Education approves a *Proposal for an Overnight/Extended Student Trip* for the Twinsburg High School's Mood Swingers Show Choir to travel to Ada High School for the Ada Show Choir Invitational on November 5, 2016. The cost of this trip is being paid in full by the Twinsburg Vocal Music Boosters.

**16-393 Foster Care Coordinator**

That the Twinsburg Board of Education approves the appointment of Denise Traphagen, Director of Pupil Services, as the Twinsburg City School District Foster Care Coordinator.

**16-394 Salary Schedule**

That the Twinsburg Board of Education approves the revised Administrative Personnel Salary Schedule per the attached Exhibit. See page 450

**16-395 Job Description**

That the Twinsburg Board of Education approves the following Job Descriptions:

Cook Manager In-Training	AV Technical Manager
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**16-396 AV Manager**

That the Twinsburg Board of Education approves the compensatory rate for the AV Technical Manager at \$26.50 per hour.

*Ayes: Mr. Cellura, Mr. Curtis, Mrs. Davis, Mr. Felber and Mrs. Turle-Waldron.  
The Board President declared the motions approved.*

**16-397 EXECUTIVE SESSION**

Mr. Felber moved and Mr. Curtis seconded that the Twinsburg Board of Education meet in Executive Session at 7:56 p.m. to discuss the discipline of a student, per Board of Education Policy #0166 (A) and to discuss employment, discipline, and compensation of public employees, as per Board of Education Policy #0166 (A).

Ayes: Mr. Cellura, Mr. Curtis, Mrs. Davis, Mr. Felber and Mrs. Turle-Waldron.  
The Board President declared the motion approved.

The Board reconvened from Executive Session at approximately 8:28 p.m.

The following members were present:

Mr. Cellura, Mr. Curtis, Mrs. Davis, Mr. Felber and Mrs. Turle-Waldron

**16-398 Adjournment**

Mr. Felber moved and Mr. Cellura seconded that the Twinsburg Board of Education adjourn at 8:29 p.m.

Ayes: Mr. Cellura, Mr. Curtis, Mrs. Davis, Mr. Felber and Mrs. Turle-Waldron  
The Board President declared the meeting adjourned.

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President of the Board

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Treasurer

**TWINSBURG CITY  
SCHOOL DISTRICT  
FY 2016-2017**

**FINANCIAL REPORT**

**FOR**

**SEPTEMBER 2016**

**FOR PRESENTATION  
AT THE  
NOVEMBER 02, 2016  
REGULAR BOARD MEETING**

**INDEX**

Bank Reconciliation  
General Fund Financial Report Summary  
Financial Report by Fund  
General Fund Expenditures and Receipts

**TRADITION OF EXCELLENCE**

**Prepared by  
Martin Aho  
Treasurer**

<b>TWINSBURG CITY SCHOOLS BANK RECONCILIATION SEPTEMBER 2016</b>		
<b>CHECKING ACCOUNTS</b>		
FIRST MERIT GENERAL ACCOUNT	724,585.03	
FIRST MERIT ATHLETIC ACCOUNT	7,600.98	
<b>TOTAL CHECKING ACCOUNTS</b>		<b>732,186.01</b>
<b>INVESTMENTS</b>		
FIRST MERIT SWEEP 0.15%	35,785,000.00	
STAR OHIO @ 0.03%	2,380,677.71	
Meeder - US Bank	6,000,000.00	
<b>TOTAL INVESTMENTS</b>		<b>44,165,677.71</b>
<b>LESS OUTSTANDING</b>		
BUDGETARY CHECKS	(464,072.72)	
PAYROLL CHECKS	(2,180.32)	
<b>TOTAL OUTSTANDING</b>		<b>(466,253.04)</b>
<b>ADJUSTMENTS</b>		
DEPOSITS IN-TRANSIT -		
WIRE IN-TRANSIT COG	(633,300.40)	
RECONCILING ITEMS	(1,625.99)	
RECONCILING ITEMS	184.25	
BANK ERROR	-	
<b>TOTAL ADJUSTMENTS</b>		<b>(634,742.14)</b>
<b>TOTAL BANK BALANCE</b>		<b>43,796,868.54</b>
Book Balance per Financial Report by Fund		<b>43,789,267.56</b>
Book Balance Athletic Account		<b>7,600.98</b>
<b>TOTAL BOOK BALANCE</b>		<b>43,796,868.54</b>

Prog: Fndsum		<b>Fund Financial Summary Report</b>			TWINSBURG CITY SCHOOLS	
Date: 10/20/16		Receipts/Expenses Totals by Receipt/Object Code			11136 RAVENNA ROAD	
Page: 00001		Subtotaled by Fund Group			TWINSBURG OH 44087-1022	
For Fund - 001 General						
Category Description	Amount Budgeted	Month To Date	Fiscal To Date	Current Encumbrances	Available Balance	
July 1 Cash Balance			31,184,831.07			
<b>Revenues</b>						
Local Sources	28,412,400.00	2,238,188.92	14,162,718.02	0.00	14,249,681.98	
Intermediate Sources	50,000.00	0.00	0.00	0.00	50,000.00	
State Sources	13,912,311.00	448,828.25	1,466,172.64	0.00	12,446,138.36	
Federal Sources	89,500.00	0.00	123,917.00	0.00	-34,417.00	
Other Sources	145,847.00	0.00	41,000.00	0.00	104,847.00	
<b>TOTAL REVENUES</b>	<b>42,610,058.00</b>	<b>2,687,017.17</b>	<b>15,793,807.66</b>	<b>0.00</b>	<b>26,816,250.34</b>	
<b>Expenses</b>						
Salaries	27,544,000.00	2,331,931.92	6,565,258.33	0.00	20,978,741.67	
Benefits	10,255,008.42	870,061.44	2,253,176.08	10,259.54	8,001,832.34	
Purchased Services	6,000,524.05	544,516.92	1,247,509.16	1,998,012.85	4,753,014.89	
Supplies	1,437,795.19	184,333.92	379,662.87	367,454.71	1,058,132.32	
Capital Outlay	26,954.85	466.30	794.30	6,680.28	26,160.55	
Capital Replacement	0.00	0.00	0.00	0.00	0.00	
Other Expenses	1,337,415.00	177,287.91	247,219.99	48,607.25	1,090,195.01	
<b>TOTAL EXPENSES</b>	<b>46,601,697.51</b>	<b>4,108,598.41</b>	<b>10,693,620.73</b>	<b>2,431,014.63</b>	<b>35,908,076.78</b>	
Available Cash Balance			36,285,018.00			

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<b>TWINSBURG CITY SCHOOLS</b>					
<b>FINANCIAL REPORT BY FUND</b>					
<b>SEPTEMBER 2016</b>					
FUND	DESCRIPTION	MONTH Begin Balance	MONTH RECEIPTS	MONTH EXPENDITURES	ENDING BALANCE
001	GENERAL	37,706,599.24	2,687,017.17	4,108,598.41	36,285,018.00
002	BOND RETIREMENT	2,288,837.52	125,782.52	11,593.78	2,403,026.26
003	PERMANENT IMPROVEMENT	3,848,905.05	112,000.94	342,583.34	3,618,322.65
004	BUILDING IMPROVEMENTS	93,296.83	-	-	93,296.83
005	BUS REPLACEMENT	101,577.59	-	-	101,577.59
006	FOOD SERVICE	16,602.07	85,254.35	61,189.49	40,666.93
007	SPECIAL TRUST	481.09	-	-	481.09
008	ENDOWMENT	12,495.79	-	-	12,495.79
009	UNIFORM SCHOOL SUPPLIES	2,376.93	2,573.50	-	4,950.43
012	ADULT EDUCATION	89,696.01	-	-	89,696.01
014	ROTARY-INTERNAL SERVICES	109,955.84	331.70	-	110,287.54
018	PUBLIC SCHOOL SUPPORT	348,803.35	8,972.56	11,141.60	346,634.31
019	OTHER GRANT	58,405.50	-	97.59	58,307.91
022	DISTRICT AGENCY	18,370.66	-	-	18,370.66
024	EMPLOYEE BENEFITS SELF INS.	340,318.38	-	-	340,318.38
200	STUDENT MANAGED ACTIVITY	235,922.68	10,580.91	2,266.12	244,237.47
300	DISTRICT MANAGED ACTIVITY	101,317.56	32,484.50	30,632.02	103,170.04
432	EMIS	-	-	-	-
451	DATA COMMUNICATION	-	-	-	-
463	ALTERNATIVE SCHOOLS	532.51	8,010.00	8,649.51	(107.00)
499	MISC. STATE GRANT FUND	17,511.90	-	2,571.87	14,940.03
516	TITLE VI-B SP ED - IDEA PART B	(80,729.62)	65,503.16	8,555.19	(23,781.65)
533	TITLE II-D TECHNOLOGY	0.10	-	-	0.10
551	LIMITED ENGLISH PROFICIENCY	(346.93)	-	(18.00)	(328.93)
572	TITLE I	(85,038.68)	24,597.34	3,769.14	(64,210.48)
587	EHA PRESCH. GRANTS/HANDICAPPED	-	2,321.64	2,321.77	(0.13)
590	IMPROVING TEACHER QUALITY	(6,787.23)	10,317.42	11,632.46	(8,102.27)
	TOTAL	45,219,104.14	3,175,747.71	4,605,584.29	43,789,267.56

**TWINSBURG CITY SCHOOL DISTRICT  
GENERAL FUND EXPENDITURES AND RECEIPTS  
SEPTEMBER 2016**

	July	August	September	October	November	December	January	February	March	April	May	June
100 SALARIES	2,096,774	2,136,552	2,331,932	-	-	-	-	-	-	-	-	-
200 EMPLOYEE BENEFITS	398,176	984,939	870,061	-	-	-	-	-	-	-	-	-
400 PURCHASED SERVICES	412,658	290,334	544,517	-	-	-	-	-	-	-	-	-
500 SUPPLIES / MATERIALS	56,435	138,894	184,334	-	-	-	-	-	-	-	-	-
600 CAPITAL OUTLAY	328	-	466	-	-	-	-	-	-	-	-	-
800 MISCELLANEOUS	63,143	6,789	177,288	-	-	-	-	-	-	-	-	-
900 OTHER USES	-	-	-	-	-	-	-	-	-	-	-	-
EXPENDITURES - TO DATE	3,077,514	3,557,508	4,108,598	-	-	-	-	-	-	-	-	-
												10,693,620.73

	July	August	September	October	November	December	January	February	March	April	May	June
01.010 REAL ESTATE	8,140,685	3,576,161	1,852,682	-	-	-	-	-	-	-	-	-
01.020 TANGIBLE	-	-	-	-	-	-	-	-	-	-	-	-
01.035 STATE FOUNDATION	456,600	558,063	447,490	-	-	-	-	-	-	-	-	-
01.040 DPIA & V&Ed	1,340	1,342	1,338	-	-	-	-	-	-	-	-	-
01.050 HS & ROLL BACK	-	-	-	-	-	-	-	-	-	-	-	-
TPP DIRECT PAYMENTS	-	-	-	-	-	-	-	-	-	-	-	-
01.060 PYMT IN LIEU OF TAXES	133,703	197,898	385,507	-	-	-	-	-	-	-	-	-
01.060 ALL OTHER	-	41,000	-	-	-	-	-	-	-	-	-	-
02.050 OTHER SOURCES	-	-	-	-	-	-	-	-	-	-	-	-
02.060 REFUND - WORK COMP	-	-	-	-	-	-	-	-	-	-	-	-
RECEIPTS - TO DATE	8,732,327	4,374,463	2,687,017	0	0	0	0	0	0	0	0	0

**NOTE: EXPENDITURES AND RECEIPTS ARE SUBJECT TO BUDGETARY CONTROL AND MAY BE ADJUSTED THROUGHOUT THE FISCAL YEAR.**

	July	August	September	October	November	December	January	February	March	April	May	June
<b>PRIOR FISCAL YEAR 2014-2015</b>												
FY 16 EXPENDITURES	2,736,149	3,916,702	3,747,808	3,397,486	3,760,400	3,874,110	3,407,287	3,403,535	3,536,889	3,781,533	3,800,771	3,334,026
FY 16 RECEIPTS	8,442,794	3,914,818	2,909,694	624,308	4,692,076	485,444	538,898	9,232,166	3,191,489	3,666,542	4,764,219	423,990

	July	August	September	October	November	December	January	February	March	April	May	June
<b>PRIOR FISCAL YEAR 2014-2015</b>												
FY 15 EXPENDITURES	2,706,630	3,888,310	3,702,116	3,186,096	3,586,982	3,562,389	3,210,195	3,444,208	3,159,544	3,905,053	3,597,192	2,934,799
FY 15 RECEIPTS	4,201,308	9,004,974	2,109,455	1,896,118	3,989,992	412,662	522,357	9,062,273	3,140,477	3,234,112	4,295,108	1,917,219

	July	August	September	October	November	December	January	February	March	April	May	June
<b>PRIOR FISCAL YEAR 2014-2014</b>												
FY 14 EXPENDITURES	2,734,598	3,806,692	3,384,705	3,365,874	3,515,285	3,229,531	3,270,322	3,221,999	3,159,307	4,113,499	3,386,753	3,245,336
FY 14 RECEIPTS	4,773,990	8,649,651	1,697,658	456,456	5,641,710	378,056	428,576	5,500,739	3,253,431	6,443,382	4,755,294	382,266

	July	August	September	October	November	December	January	February	March	April	May	June
<b>PRIOR FISCAL YEAR 2014-2014</b>												
FY 14 EXPENDITURES	2,734,598	3,806,692	3,384,705	3,365,874	3,515,285	3,229,531	3,270,322	3,221,999	3,159,307	4,113,499	3,386,753	3,245,336
FY 14 RECEIPTS	4,773,990	8,649,651	1,697,658	456,456	5,641,710	378,056	428,576	5,500,739	3,253,431	6,443,382	4,755,294	382,266

Func / Account Description	FYTD Appropriation	MTD Expended	FYTD Expended	Current Encumbered	Unencumbered Balance	FYTD %Exp
<b>001/ 100'S</b>						
1100 REGULAR INSTRUCTION - SALARIES/WAGES	15,661,300.00	1,238,308.17	3,652,595.68	0.00	12,008,704.32	23.3%
1200 SPECIAL INSTRUCTION - SALARIES/WAGES	2,867,587.00	266,079.62	711,452.27	0.00	2,156,134.73	24.8%
1300 VOCATIONAL INSTRUCT - HOME EC SALARY	91,500.00	7,488.58	22,232.38	0.00	69,267.62	24.3%
1900 OTHER INSTRUCTION - PERSONAL SERV-SAL	206,600.00	36,744.35	70,765.54	0.00	135,804.46	34.3%
2100 SUPPORT SERV - SALARY/WAGES	1,454,443.00	175,143.48	407,835.06	0.00	1,046,607.94	28.0%
2200 SUPPORT SERV - INSTRUCTIONAL STAFF-SA	304,610.00	22,785.30	68,251.86	0.00	236,358.14	22.4%
2300 SUPPORT SERV - BOARD OF ED - SAL/WAGE	55,130.00	4,594.48	12,527.16	0.00	42,602.84	22.7%
2400 SUPPORT SERV - ADMINISTRATIVE SERVICE	2,177,997.00	179,723.09	540,984.40	0.00	1,637,012.60	24.8%
2500 FISCAL SERVICES - SALARIES/WAGES	334,000.00	27,332.14	80,347.37	0.00	253,652.63	24.1%
2600 SUPPORT SERV - BUSINESS MGR OFFICE	272,176.00	14,497.12	57,832.75	0.00	214,343.25	21.2%
2700 OPERATION & MAINT - SALARIES/WAGES	1,533,345.00	115,568.78	363,795.92	0.00	1,169,549.08	23.7%
2800 SUPPORT SERV PUPIL TRANSPORTATION - S	1,610,460.00	133,116.51	406,949.19	0.00	1,203,610.81	25.3%
2900 SUPPORT SERV MGMT INFO REGULAR SAL/WA	191,087.00	14,388.25	40,883.54	0.00	150,203.46	21.4%
4100 GENERAL - ACADEMIC SUPPLEMENTALS	158,500.00	3,403.31	3,403.31	0.00	155,156.69	2.1%
4500 GENERAL - ATHLETIC SUPPLEMENTAL - SAL	625,205.00	92,762.74	125,471.90	0.00	499,733.10	20.1%
<b>Fund 001 Obj 100 Totals</b>	<b>27,544,000.00</b>	<b>2,331,931.92</b>	<b>6,565,258.33</b>	<b>0.00</b>	<b>20,978,741.67</b>	
<b>001/ 200'S</b>						
1100 GENERAL - CERTIFICATED EMP. - BENEFI	5,572,299.41	414,795.21	1,196,908.95	3,292.50	4,372,097.96	21.5%
1200 SPECIAL INSTRUCTION - EMPLOYEES BENEF	1,145,514.00	126,077.14	270,582.02	0.00	874,931.98	23.6%
1300 VOCATIONAL INSTRUCT - EMPLOYEES BENEF	29,029.00	2,732.26	6,635.05	0.00	22,393.95	22.9%
1900 OTHER INSTRUCTION EMPLOYEES BENEFITS	77,331.00	10,118.72	20,247.15	0.00	57,083.85	26.2%
2100 GENERAL SUPPORT FOR PUPILS-BENEFITS	498,270.13	54,388.46	125,312.59	0.00	372,957.54	25.1%
2200 SUPPORT SERV - INSTRUCT STAFF EMPLOYE	149,823.00	14,509.34	32,436.53	0.00	117,386.47	21.6%
2300 SUPPORT SERV - BOARD OF ED - BENEFITS	24,238.38	774.73	2,190.15	6,967.04	15,081.19	9.0%
2400 GENERAL SCHOOL ADM. - BENEFITS	999,466.88	90,838.60	229,972.47	0.00	769,494.41	23.0%
2500 FISCAL SERVICES - BENEFITS	125,195.34	10,744.40	28,322.49	0.00	96,872.85	22.6%
2600 SUPPORT SERV - BUSINESS MGR BENEFITS	58,720.78	5,283.88	14,518.94	0.00	44,201.84	24.7%
2700 OPERATION & MAINT - EMPLOYEES BENEFIT	647,354.98	56,732.38	139,394.96	0.00	507,960.02	21.5%
2800 GENERAL PUPIL TRANSPORTATION EMPLOYEE	681,333.90	59,274.95	144,441.08	0.00	536,892.82	21.2%
2900 SUPPORT SERV MGMT INFO EMPLOYEES BENE	78,845.62	4,843.95	12,879.16	0.00	65,966.46	16.3%
4100 GENERAL - ACADEMIC SUPPLEMENTALS BENE	21,528.00	457.70	457.70	0.00	21,070.30	2.1%
4500 GENERAL - ATHLETIC SUPPLEMENTAL BENEF	146,058.00	18,489.72	26,876.84	0.00	117,181.16	19.8%
<b>Fund 001 Obj 200 Totals</b>	<b>10,255,008.42</b>	<b>870,061.44</b>	<b>2,253,176.08</b>	<b>10,259.54</b>	<b>7,991,572.80</b>	
<b>001/ 400'S</b>						
1100 GENERAL - REGULAR INST. - CONT. SERVI	994,930.08	101,192.20	189,832.36	60,773.88	744,323.84	19.1%
1200 SPECIAL INSTRUCTION - CONTRACTED SERV	978,182.95	107,735.50	186,915.08	191,287.73	599,960.14	19.1%
2100 GENERAL SUPPORT FOR PUPILS-CONTRACTED	613,338.28	49,196.90	63,295.38	641,264.67	-91,221.77	10.3%
2200 SUPPORT SERV - CONTRACTED SERVICES	230,020.21	28,310.75	28,614.11	85,672.72	115,733.38	12.4%
2300 SUPPORT SERV - BOARD OF ED CONTRACTED	399,937.97	30,514.78	82,513.14	88,779.26	228,645.57	20.6%
2400 GENERAL SCHOOL ADM. - CONTRACTED SERV	156,215.25	8,111.50	43,159.94	72,616.31	40,439.00	27.6%
2500 FISCAL SERVICES - CONTRACTED SERVICES	50,076.78	3,414.00	12,264.64	14,154.24	23,657.90	24.5%
2600 SUPPORT SERV - BUSINESS MGR CONTRACT	5,406.23	266.39	288.48	2,462.39	2,655.36	5.3%
2700 OPERATION & MAINT - UTILITIES - SERVI	1,871,973.19	115,908.09	421,275.68	566,118.75	884,578.76	22.5%
2800 GENERAL PUPIL TRANSPORTATION CONT. SE	108,348.05	6,744.94	44,961.94	30,160.72	33,225.39	41.5%
2900 SUPPORT SERV MGMT INFO SERVICES - DIS	566,836.06	98,900.87	156,388.41	243,322.18	167,125.47	27.6%
4500 ATHLETICS - SERVICES	25,279.00	4,221.00	18,000.00	1,400.00	5,879.00	71.2%
<b>Fund 001 Obj 400 Totals</b>	<b>6,000,524.05</b>	<b>544,516.92</b>	<b>1,247,509.16</b>	<b>1,998,012.85</b>	<b>2,755,002.04</b>	
<b>001/ 500'S</b>						
1100 GENERAL - REGULAR INST. - SUPP./MATERI	302,236.92	13,375.51	97,453.05	26,634.70	178,149.17	32.2%
1200 SPECIAL INSTRUCTION - SUPPLIES/MATERI	1,585.00	70.00	70.00	302.79	1,212.21	4.4%
2100 GENERAL SUPPORT FOR PUPILS-SUPPLIES	15,881.09	-619.97	7,680.16	2,809.42	5,391.51	48.4%
2200 SUPPORT SERV - SUPPLIES/MATERIALS	14,535.86	346.19	773.51	4,128.99	9,635.36	5.3%
2300 SUPPORT SERV - BOARD OF ED SUPPLIES/M	20,518.81	0.00	3,915.00	2,624.81	13,679.00	19.1%
2400 GENERAL SCHOOL ADM. - SUPPLIES / MATE	117,143.77	4,859.54	11,420.13	16,361.92	89,361.72	9.7%
2500 FISCAL SERVICES - SUPPLIES / MATERIAL	20,600.00	0.00	412.00	1,300.00	18,888.00	2.0%
2600 SUPPORT SERV - BUSINESS MGR DISTRICT	55,864.48	6,213.75	12,914.41	14,177.87	28,772.20	23.1%
2700 OPERATION & MAINT - SUPPLIES & MATERI	308,026.70	29,620.24	76,477.26	82,191.86	149,357.58	24.8%
2800 GENERAL PUPIL TRANSPORTATION SUPP./MA	434,713.12	44,411.26	55,072.80	194,157.47	185,482.85	12.7%
2900 SUPPORT SERV MGMT INFO TECH COORD - S	131,468.44	85,411.91	102,064.55	18,972.10	10,431.79	77.6%
4100 GENERAL - ACADEMIC SUPPLEMENTALS - SU	15,221.00	645.49	11,410.00	3,494.78	316.22	75.0%
<b>Fund 001 Obj 500 Totals</b>	<b>1,437,795.19</b>	<b>184,333.92</b>	<b>379,662.87</b>	<b>367,454.71</b>	<b>660,677.61</b>	
<b>001/ 600'S</b>						
1100 GENERAL - REGULAR INST. - NEW EQUIPME	16,868.28	466.30	794.30	6,680.28	9,393.70	4.7%
2500 FISCAL SERVICES - NEW EQUIP./FURNI	10,086.57	0.00	0.00	0.00	10,086.57	0.0%
<b>Fund 001 Obj 600 Totals</b>	<b>26,954.85</b>	<b>466.30</b>	<b>794.30</b>	<b>6,680.28</b>	<b>19,480.27</b>	
<b>001/ 800'S</b>						
1100 GENERAL - MISCELLANEOUS EXPENSES-FEES	49,781.00	2,738.68	9,006.08	6,798.25	33,976.67	18.1%
2200 SUPPORT SERV - CURRICULUM DIST. ACCTS	1,111.00	50.00	50.00	0.00	1,061.00	4.5%
2300 SUPPORT SERV - BOARD OF ED MISCELLANE	98,500.00	3,142.24	63,360.46	10,500.00	24,639.54	64.3%
2400 GENERAL SCHOOL ADM. - MISCELLANEOUS FEI	3,825.00	1,133.00	2,013.60	0.00	1,811.40	52.6%
2500 FISCAL SERVICES - COUNTY & MISC FEES	822,700.00	170,223.99	172,789.85	31,309.00	618,601.15	21.0%
6100 GENERAL REPAYMENT OF DEBT PRINCIPAL	220,514.00	0.00	0.00	0.00	220,514.00	0.0%
6100 GENERAL REPAYMENT OF DEBT INTEREST	120,984.00	0.00	0.00	0.00	120,984.00	0.0%
<b>Fund 001 Obj 800 Totals</b>	<b>1,317,415.00</b>	<b>177,287.91</b>	<b>247,219.99</b>	<b>48,607.25</b>	<b>1,021,587.76</b>	
<b>001/ 900'S</b>						
7200 GENERAL - TRANSFERS AND OTHER USES OF	20,000.00	0.00	0.00	0.00	20,000.00	0.0%
<b>Fund 001 Obj 900 Totals</b>	<b>20,000.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>20,000.00</b>	
<b>** Fund 001 Totals</b>	<b>46,601,697.51</b>	<b>4,108,598.41</b>	<b>10,693,620.73</b>	<b>2,431,014.63</b>	<b>33,477,062.15</b>	<b>22.9%</b>

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095320	W	07/29/2016	SOURCE SYSTEMS, INC. dba THE SOURCE	008726	VOID: 09/13/2016	1	125.00
095631	W	09/15/2016	3M COGENT, INC. dba COGENT SYSTEMS, INC.	005813	RECONCILED:09/30/2016	1	780.00
095632	W	09/15/2016	GBC	008554	RECONCILED:09/30/2016	1	157.50
095633	W	09/15/2016	ACT, INC.	002130	RECONCILED:09/30/2016	1	250.00
095634	W	09/15/2016	ALPHA OFFICE PRODUCTS, INC.	006547	RECONCILED:09/30/2016	1	583.40
095635	W	09/15/2016	AMERICAN SOLUTIONS FOR BUSINESS	008991	RECONCILED:09/30/2016	1	568.00
095636	W	09/15/2016	ASHTABULA CTY SCHOOLS	004680	RECONCILED:09/30/2016	1	300.00
095637	W	09/15/2016	ATHLETIC DEPT. TWINSBURG HIGH SCHOOL	008897	RECONCILED:09/30/2016	1	1,500.00
095638	W	09/15/2016	ATLAS CDL TESTING COMPANY	009131		1	85.00
095639	W	09/15/2016	BARNES & NOBLE EDUCATION, INC.	009050	RECONCILED:09/30/2016	1	3,630.20
095640	W	09/15/2016	BEACH BOYZ ENTERTAINMENT	002585			925.00
095641	W	09/15/2016	THE BERRY COMPANY, LLC	008618	RECONCILED:09/30/2016	1	111.20
095642	W	09/15/2016	BOB SUMEREL TIRE CO., INC.	008847	RECONCILED:09/30/2016	1	786.90
095643	W	09/15/2016	BRICKER CONSTRUCTION LLC	009206	RECONCILED:09/30/2016	1	300.00
095644	W	09/15/2016	BURTON SCOT CONTRACTORS, LLC	009179	RECONCILED:09/30/2016	1	135,554.82
095645	W	09/15/2016	CARDINAL BUS SALES	003458	RECONCILED:09/30/2016	1	1,887.83
095646	W	09/15/2016	CDWG INC.	006578	RECONCILED:09/30/2016	1	477.07
095647	W	09/15/2016	CENGAGE LEARNING INC.	007732	RECONCILED:09/30/2016	1	3,406.00
095648	W	09/15/2016	CHAGRIN PET AND GARDEN SUPPLY, INC.	006748	RECONCILED:09/30/2016	1	578.57
095649	W	09/15/2016	TWINSBURG NAPA	002710	VOID: 09/16/2016	1	1,591.33
095650	W	09/15/2016	CHARLES DOMINIC SCHWED	009053	RECONCILED:09/30/2016		70.58
095651	W	09/15/2016	CHEERLEADING COMPANY	009203	RECONCILED:09/30/2016		211.86
095652	W	09/15/2016	CONNECTION ATTN: BRIAN GLOW	006228	RECONCILED:09/30/2016	1	734.00
095653	W	09/15/2016	CROWN BATTERY MFG. CO.	002985	RECONCILED:09/30/2016	1	1,078.96
095654	W	09/15/2016	DENISE TRAPHAGEN	008717	RECONCILED:09/30/2016	1	18.91
095655	W	09/15/2016	DIRECT DIGITAL GRAPHICS INC. ATTN: MICHAEL BOSWELL	001665	RECONCILED:09/30/2016	1	852.00
095656	W	09/15/2016	RECORD PUBLISHING COMPANY, LLC	008688	RECONCILED:09/30/2016	1	33.90
095657	W	09/15/2016	DONNA HOUSTON	000468	RECONCILED:09/30/2016	1	259.77
095658	W	09/15/2016	MCDONALD BROTHERS FOOD SERVICE dba DOUGH GO's	009200	RECONCILED:09/30/2016	1	2,264.00
095659	W	09/15/2016	ECOHEM ALTERNATIVE FUELS	009002	RECONCILED:09/30/2016	1	1,200.09
095660	W	09/15/2016	ELK ENTRPRISES, LLC	009045	RECONCILED:09/30/2016	1	928.00
095661	W	09/15/2016	ENTERPRISE DOOR & SUPPLY CO.	006908	RECONCILED:09/30/2016	1	2,243.00
095662	W	09/15/2016	FIRST CHOICE TREE WORK, LLC	009209	RECONCILED:09/30/2016	1	2,545.00
095663	W	09/15/2016	FOLLETT SCHOOL SOLUTIONS, INC.	008807	RECONCILED:09/30/2016	1	1,778.25
095664	W	09/15/2016	G & W ROOFING & CONSTRUCTION INC.	009180	RECONCILED:09/30/2016	1	59,891.23
095665	W	09/15/2016	GARMENT SPECIALTIES, INC.	005847	RECONCILED:09/30/2016		348.99
095666	W	09/15/2016	GIONINO'S PIZZERIA PIERCE & VEGA INC	001733		1	228.00
095667	W	09/15/2016	GLOBAL EQUIPMENT COMPANY	002029	RECONCILED:09/30/2016	1	89.00
095668	W	09/15/2016	GRAINGER	002004	RECONCILED:09/30/2016	1	1,689.45
095669	W	09/15/2016	HEINEN'S FINE FOODS	001617	RECONCILED:09/30/2016		424.52
095670	W	09/15/2016	RIVERSIDE PUBLISHING CO	000725	RECONCILED:09/30/2016		927.88
095671	W	09/15/2016	THE HOME DEPOT STORES	009061	RECONCILED:09/30/2016	1	40.31

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095672	W	09/15/2016	HOUGHTON MIFFLIN HARCOURT	007963	RECONCILED:09/30/2016	1	916.98
095673	W	09/15/2016	INDEPENDENCE BUSINESS SUPPLY ATTN: GARY WINDT	003230	RECONCILED:09/30/2016	1	898.30
095674	W	09/15/2016	J.W. PEPPER & SON, INC.	004843	RECONCILED:09/30/2016	1	513.72
095675	W	09/15/2016	JOSHEN PAPER & PACKAGING	002198	RECONCILED:09/30/2016	1	193.60
095676	W	09/15/2016	KIMBALL MIDWEST	001089	RECONCILED:09/30/2016	1	67.42
095677	W	09/15/2016	KIMBERLY J. YOAK dba SUMMIT MATH EDUC ENTER LLC	009111			900.00
095678	W	09/15/2016	LESKO ASSOCIATES, INC.	008901	RECONCILED:09/30/2016	1	2,350.75
095679	W	09/15/2016	LOUISE TERINGO	007315	RECONCILED:09/30/2016	1	83.08
095680	W	09/15/2016	LYKINS OIL COMPANY	008958	RECONCILED:09/30/2016	1	20,842.64
095681	W	09/15/2016	MARYANN BRENNER	001117	RECONCILED:09/30/2016	1	13.07
095682	W	09/15/2016	COLORAMICS, LLC dba OHIO CERAMIC SUPPLY	009212	RECONCILED:09/30/2016	1	725.92
095683	W	09/15/2016	MCGRAW-HILL SCHOOL EDUC. LLC *use for books/non-assessments	008691	RECONCILED:09/30/2016	1	4,512.52
095684	W	09/15/2016	MEDCO SUPPLY CO., INC.	003204	RECONCILED:09/30/2016	1	4.54
095685	W	09/15/2016	MEDINA COUNTY ESC	007485	RECONCILED:09/30/2016	1	120.00
095686	W	09/15/2016	NATIONAL SCIENCE TEACHERS ASSOC. (NSTA)	002519	RECONCILED:09/30/2016		149.00
095687	W	09/15/2016	NC SOCCER CLUB INC.	006727	RECONCILED:09/30/2016		720.00
095688	W	09/15/2016	NEOLA, INC.	004997	RECONCILED:09/30/2016	1	1,889.33
095689	W	09/15/2016	NEONET METROPOLITAN REGIONAL SC OAKWOOD VILLAGE HARDWARE & SUPPLY, INC.	003039	RECONCILED:09/30/2016	(Multi-bank check)	123,135.04
095690	W	09/15/2016	OASBO-OHIO ASSOC OF SCHOOL BUSINESS OFFICIALS	005616	RECONCILED:09/30/2016	1	1,033.00
095692	W	09/15/2016	OHIO BUREAU OF EMPLOYMENT SERVICES	002915	RECONCILED:09/30/2016	1	32.96
095693	W	09/15/2016	OHIO EDISON CO.	002055	RECONCILED:09/30/2016	1	57,713.76
095694	W	09/15/2016	OHIO SCHOOLS COUNCIL	000337	RECONCILED:09/30/2016	1	3,907.24
095695	W	09/15/2016	PALADIN PROTECTIVE SYSTEMS INC	009076	RECONCILED:09/30/2016	1	203.25
095696	W	09/15/2016	PEARSON EDUCATION	005609	RECONCILED:09/30/2016	1	3,220.68
095697	W	09/15/2016	BOTTLING GROUP, LLC dba PEPSI BEVERAGES COMPANY	008777	RECONCILED:09/30/2016		190.70
095698	W	09/15/2016	PIONEER ATHLETICS	001706	RECONCILED:09/30/2016	1	1,098.45
095699	W	09/15/2016	PITNEY BOWES GLOBAL USE FOR LEASE TERM RENTALS	007010	RECONCILED:09/30/2016	(Multi-bank check)	2,175.00
095700	W	09/15/2016	PLANK ROAD PUBLISHING, INC.	006778	RECONCILED:09/30/2016	1	152.82
095701	W	09/15/2016	also dba MUSIC K-8 MARKETPLACE PSI ASSOCIATES, INC. (do not use, USE #9219)	002506	RECONCILED:09/30/2016	1	1,134.37
095702	W	09/15/2016	R&T FENCE CO., INC.	001642	RECONCILED:09/30/2016	1	3,039.00
095703	W	09/15/2016	R.J. VERNAK REFRIGERATION, INC	008281	RECONCILED:09/30/2016	1	3,765.00
095704	W	09/15/2016	RACO INDUSTRIES ATTN: SHARI MCCAW	007374	RECONCILED:09/30/2016	1	349.26
095705	W	09/15/2016	RDP SPORTS PLUS, INC.	000117	RECONCILED:09/30/2016	(Multi-bank check)	2,688.10
095706	W	09/15/2016	RE-ED ACCESS	008758	RECONCILED:09/30/2016	1	6,240.00
095707	W	09/15/2016	RENNHILL GROUP INC.	009056	RECONCILED:09/30/2016	1	15,762.96
095708	W	09/15/2016	RIDDELL	003225	RECONCILED:09/30/2016	1	640.95
095709	W	09/15/2016	S.A.N.D., Chapter 43	008924		1	80.00

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			ATTN: DEBBI MILLER, SAND TREAS					
095710	W	09/15/2016	SCHOLASTIC TEACHING RESOURCES	008254	RECONCILED:09/30/2016	1	5,981.92	
095711	W	09/15/2016	SCHOOL PRIDE LTD.	009175	RECONCILED:09/30/2016		55.00	
095712	W	09/15/2016	SCHOOL SPECIALTY, INC. ORDER ENTRY	000720	RECONCILED:09/30/2016	1	97.59	
095713	W	09/15/2016	SHIFFLER EQUIPMENT SALES	002460	RECONCILED:09/30/2016	1	809.10	
095714	W	09/15/2016	SOURCE SYSTEMS, INC. dba THE SOURCE	008726	RECONCILED:09/30/2016	1	125.00	
095715	W	09/15/2016	SOVEREIGN INDUSTRIES INC.	000354	RECONCILED:09/30/2016	1	588.00	
095716	W	09/15/2016	STAPLES ADVANTAGE	008778	RECONCILED:09/30/2016	1	583.40	
095717	W	09/15/2016	STUMPS	002595	RECONCILED:09/30/2016		436.52	
095718	W	09/15/2016	SUBURBAN LEAGUE ATTN: KEITH WALKER	008925	RECONCILED:09/30/2016	1	4,420.00	
095719	W	09/15/2016	TCH INDUSTRIES, INC.	007431	RECONCILED:09/30/2016	1	14.65	
095720	W	09/15/2016	TERESA'S PIZZA	002408	RECONCILED:09/30/2016	0	107.00	
095721	W	09/15/2016	TERRI BISSELL	004109	RECONCILED:09/30/2016	1	290.00	
095722	W	09/15/2016	THE PIN MAN www.positivepins.com	008994	RECONCILED:09/30/2016	1	121.00	
095723	W	09/15/2016	SHERWIN WILLIAMS	001338	RECONCILED:09/30/2016	1	825.08	
095724	W	09/15/2016	TIERNEY BROTHERS INC.	008799	RECONCILED:09/30/2016	1	3,571.81	
095725	W	09/15/2016	TOSHIBA BUSINESS SOLUTIONS (USA), INC.	008761	RECONCILED:09/30/2016	1	89.00	
095726	W	09/15/2016	DE LAGE LANDEN FINANCIAL SERVICES, INC.	008784	RECONCILED:09/30/2016	1	10,449.00	
095727	W	09/15/2016	TRANSPORTATION ACCESSORIES CO. INC.	008650	RECONCILED:09/30/2016	1	374.42	
095728	W	09/15/2016	BUREAU OF CRIMINAL INVESTIGATIONS	005039	RECONCILED:09/30/2016	1	782.00	
095729	W	09/15/2016	LEVERAGED LOGISTICS, INC. dba UNISHIPPERS	008875	RECONCILED:09/30/2016	1	1,410.81	
095730	W	09/15/2016	UNIVERSITY HOSPITALS CORPORATE HEALTH	007734	RECONCILED:09/30/2016	1	665.00	
095731	W	09/15/2016	VERIZON WIRELESS	007936	RECONCILED:09/30/2016	1	1,126.12	
095732	W	09/15/2016	VIRCO INC.	007546	RECONCILED:09/30/2016	1	1,066.42	
095733	W	09/15/2016	W.B. MASON CO., INC.	008933	RECONCILED:09/30/2016	1	1,932.68	
095734	W	09/15/2016	WENGER CORPORATION	000310	RECONCILED:09/30/2016	1	13,673.00	
095735	W	09/15/2016	CIRCLE K FLEET	008194	RECONCILED:09/30/2016	1	924.46	
095736	W	09/15/2016	WILSON LANGUAGE TRAINING CORP.	002482	RECONCILED:09/30/2016	1	624.24	
095737	W	09/15/2016	WINDSTREAM	002835	RECONCILED:09/30/2016	1	2,272.24	
095738	W	09/15/2016	WOLFF BROS SUPPLY INC	002534	RECONCILED:09/30/2016	1	1,570.99	
095739	W	09/15/2016	WORKS INTERNATIONAL, INC.	008595	RECONCILED:09/30/2016	1	12,954.00	
095740	W	09/23/2016	1ST CHOICE PAINTING & REPAIRS INC.	009038		1	480.00	
095741	W	09/23/2016	A SIGN ABOVE INC.	000087	RECONCILED:09/30/2016	1	300.00	
095742	W	09/23/2016	ALCO CHEM, INC.	000110	RECONCILED:09/30/2016	1	765.58	
095743	W	09/23/2016	ALL BRANDS VACUUM SALES AND REPAIR INC.	001704		1	15.00	
095744	W	09/23/2016	ALLEN DRAIN SERVICE, INC.	001983	RECONCILED:09/30/2016	1	1,040.00	
095745	W	09/23/2016	ALPHA OFFICE PRODUCTS, INC.	006547	RECONCILED:09/30/2016	1	2,480.00	
095746	W	09/23/2016	AMANDA BUSCH	008738	RECONCILED:09/30/2016	1	747.00	
095747	W	09/23/2016	AMANDA FARIELLO	007764		1	187.50	
095748	W	09/23/2016	ATHLETIC DEPT.	008897	RECONCILED:09/30/2016	1	3,000.00	

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			THINSBURG HIGH SCHOOL				
095749	W	09/23/2016	BAKER VEHICLE SYSTEMS INC.	000418	RECONCILED:09/30/2016	1	351.94
095750	W	09/23/2016	BAUDVILLE	000083		0	584.30
095751	W	09/23/2016	BLICK ART MATERIALS	005989	RECONCILED:09/30/2016	1	721.81
095752	W	09/23/2016	C.J. DANNEMILLER CO. INC.	000805	RECONCILED:09/30/2016	1	300.00
095753	W	09/23/2016	CARDINAL BUS SALES	003458	RECONCILED:09/30/2016	1	611.17
095754	W	09/23/2016	CAROLINA BIOLOGICAL SUPPLY CO.	006469	RECONCILED:09/30/2016	1	204.23
095755	W	09/23/2016	CARPET COUNTRY, INC.	000196	RECONCILED:09/30/2016	1	722.50
095756	W	09/23/2016	CDWG INC.	006578	RECONCILED:09/30/2016	1	213.73
095757	W	09/23/2016	TWINSBURG NAPA	002710	RECONCILED:09/30/2016	1	1,423.75
095758	W	09/23/2016	CHARLES DOMINIC SCHWED	009053	RECONCILED:09/30/2016		51.68
095759	W	09/23/2016	CHERYL PREISENDORFER	007131		1	91.95
095760	W	09/23/2016	D & L TOWING LLC	000626	RECONCILED:09/30/2016	1	450.00
095761	W	09/23/2016	DAWN CHEMICAL INC.	003205	RECONCILED:09/30/2016	1	753.14
095762	W	09/23/2016	DEMCO INC.	000765	RECONCILED:09/30/2016	1	346.19
095763	W	09/23/2016	DOMINION EAST OHIO	000905	RECONCILED:09/30/2016	1	534.66
095764	W	09/23/2016	DONALD YOAKAM	007776		1	25.00
095765	W	09/23/2016	DYNA-TECH AIR FILTER PRODUCTS	006679	RECONCILED:09/30/2016	1	2,860.76
095766	W	09/23/2016	ELK ENTRPRISES, LLC	009045	RECONCILED:09/30/2016	1	465.00
095767	W	09/23/2016	EMBASSY SUITES COLUMBUS-DUBLIN	002511		1	125.10
095768	W	09/23/2016	ENTERPRISE DOOR & SUPPLY CO.	006908	RECONCILED:09/30/2016	1	2,905.00
095769	W	09/23/2016	FIVE COUNTY TREASURER'S ASSOC.	003526	RECONCILED:09/30/2016	1	55.00
			QAASBO - KIMBERLY BLACKERT				
095770	W	09/23/2016	FRIENDS BUSINESS SOURCE	008701	RECONCILED:09/30/2016	1	37.99
095771	W	09/23/2016	G.C.S.S.C.A.	006760	RECONCILED:09/30/2016	1	100.00
095772	W	09/23/2016	GARMENT SPECIALTIES, INC.	005847			738.93
095773	W	09/23/2016	GAYLE WALL	003286			49.48
095774	W	09/23/2016	GIONINO'S PIZZERIA	001733		1	22.50
			PIERCE & VEGA INC				
095775	W	09/23/2016	HEINEN'S FINE FOODS	001617	RECONCILED:09/30/2016	1	47.41
095776	W	09/23/2016	N.P. PLATINICA HOTEL, LLC dba HILTON COLUMBUS/POLARIS	008912		1	330.00
			INFOSHRED.NET	007519	RECONCILED:09/30/2016		45.50
095778	W	09/23/2016	JESSICA YORK	009134	RECONCILED:09/30/2016	1	420.00
095779	W	09/23/2016	JOSHEN PAPER & PACKAGING	002198	RECONCILED:09/30/2016	1	1,491.15
095780	W	09/23/2016	KELLY LOOYMANS	009138	RECONCILED:09/30/2016	1	618.00
095781	W	09/23/2016	LESKO ASSOCIATES, INC.	008901	RECONCILED:09/30/2016	1	5,280.11
095782	W	09/23/2016	LINIFORM LINEN & UNIFORM SERVICE	007935	RECONCILED:09/30/2016	1	2,810.16
095783	W	09/23/2016	LISA ROBERTO	009144		1	199.50
095784	W	09/23/2016	M-F ATHLETIC CO., INC.	007425	RECONCILED:09/30/2016		1,685.00
095785	W	09/23/2016	MARCIE STONE	007328		1	39.96
095786	W	09/23/2016	MARYANN BRENNER	001117	RECONCILED:09/30/2016	1	24.03
095787	W	09/23/2016	MAUREEN STAUFFER	004191		1	75.00
095788	W	09/23/2016	MICHAEL POLASKY	009042	RECONCILED:09/30/2016	1	516.00
095789	W	09/23/2016	MICHAEL SILVERTHORN	007551	RECONCILED:09/30/2016	1	18.25
095790	W	09/23/2016	MISTY JOHNSON	008526	RECONCILED:09/30/2016	1	17.17
095791	W	09/23/2016	NEWPORT CHEMICAL & EQUIPMENT CO., INC.	000659	RECONCILED:09/30/2016	1	65.90
095792	W	09/23/2016	OAEP (OHIO ASSOC. OF EMIS PROFESS.)	006300		1	50.00
095793	W	09/23/2016	OAKWOOD VILLAGE HARDWARE	002025	RECONCILED:09/30/2016	1	180.83

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			& SUPPLY, INC.				
095794	W	09/23/2016	RDP SPORTS PLUS, INC.	000117	RECONCILED:09/30/2016	1	487.50
095795	W	09/23/2016	REGINALD HOLLAND	009030		1	45.58
095796	W	09/23/2016	SAMUEL FRENCH, INCORPORATED	001670	RECONCILED:09/30/2016	1	229.60
095797	W	09/23/2016	SCHOOL SPECIALTY, INC. ORDER ENTRY	000720	RECONCILED:09/30/2016	1	183.75
095798	W	09/23/2016	SCOTT WINTER	007298	RECONCILED:09/30/2016	1	17.17
095799	W	09/23/2016	SHIFFLER EQUIPMENT SALES	002460	RECONCILED:09/30/2016	1	201.50
095800	W	09/23/2016	STRONGSVILLE HIGH SCHOOL ATHLETIC DEPARTMENT	003479	RECONCILED:09/30/2016	1 (Multi-bank check)	410.00
095801	W	09/23/2016	AMAZON.COM LLC	001604	RECONCILED:09/30/2016	1 (Multi-bank check)	1,102.18
095802	W	09/23/2016	TOSHIBA BUSINESS SOLUTIONS (USA), INC.	008761	RECONCILED:09/30/2016	1	656.00
095803	W	09/23/2016	OHIO DEPT. OF AGRICULTURE	009176	RECONCILED:09/30/2016	1	35.00
095804	W	09/23/2016	LEVERAGED LOGISTICS, INC. dba UNISHIPPERS	008875	RECONCILED:09/30/2016	1	14.60
095805	W	09/23/2016	WOODSY'S MUSIC, INC.	008289	RECONCILED:09/30/2016	1	220.00
095806	W	09/29/2016	PRAXAIR DISTRIBUTION, INC.	000090		1	391.41
095807	W	09/29/2016	GBC	008554		1	138.00
095808	W	09/29/2016	ATHLETIC DEPT. TWINSBURG HIGH SCHOOL	008897	RECONCILED:09/30/2016	1	5,000.00
095809	W	09/29/2016	AURORA CITY SCHOOLS c/o LINDA LOGALBO	007150		1	250.00
095810	W	09/29/2016	BEECH BROOK	007422		1	14,053.00
095811	W	09/29/2016	BELL & ROYER CO., LPA	009210		1	4,590.83
095812	W	09/29/2016	BLICK ART MATERIALS	005989		1	313.28
095813	W	09/29/2016	CHAD WELKER	008860		1	200.88
095814	W	09/29/2016	CITY OF TWINSBURG	005792		1	6,061.34
095815	W	09/29/2016	CONNECTION ATTN: BRIAN GLOW	006228		1	333.10
095816	W	09/29/2016	DIRECT DIGITAL GRAPHICS INC. ATTN: MICHAEL BOSWELL	001665		1	6,514.00
095817	W	09/29/2016	DOUBLETREE COLUMBUS/WORTHING- TON HOTEL	008800		1	251.00
095818	W	09/29/2016	EDUCATION ALTERNATIVES	006845		1	36,810.00
095819	W	09/29/2016	EDUCATIONAL SERVICE CENTER OF CUYAHOGA COUNTY (ESC)	000102		1	2,823.46
095820	W	09/29/2016	FRIENDS BUSINESS SOURCE	008701		1	157.16
095821	W	09/29/2016	GARLAND/DBS, INC.	009118		1	3,159.90
095822	W	09/29/2016	GIONINO'S PIZZERIA PIERCE & VEGA INC	001733		1	35.00
095823	W	09/29/2016	GLENEAGLES GOLF CLUB	002410		1	2,224.00
095824	W	09/29/2016	GLENOAK HIGH SCHOOL	007747		1	120.00
095825	W	09/29/2016	GLOBAL EQUIPMENT COMPANY	002029		1	635.06
095826	W	09/29/2016	HEINEN'S FINE FOODS	001617		1	49.50
095827	W	09/29/2016	HELEN YOUNGLAS	006829	RECONCILED:09/30/2016	1	114.75
095828	W	09/29/2016	INDEPENDENCE BUSINESS SUPPLY ATTN: GARY WINDT	003230		1	354.28
095829	W	09/29/2016	JAMES L. WODA dba SOLAR SHADE PRODUCTS LLC	000525		1	2,000.00
095830	W	09/29/2016	JOSHEN PAPER & PACKAGING	002198		1	2,950.11
095831	W	09/29/2016	KATHRYN POWERS	008474		1	256.88

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095832	W	09/29/2016	KIM LEWIS	008424		1	75.00
095833	W	09/29/2016	KIMBALL MIDWEST	001089		1	345.46
095834	W	09/29/2016	LIGHT SPEED TECHNOLOGIES INC.	001633		1	70.00
095835	W	09/29/2016	M-F ATHLETIC CO., INC.	007425			160.00
095836	W	09/29/2016	MARIANNE LESKO	008834		1	19.44
095837	W	09/29/2016	MAUREEN STAUFFER	004191		1	225.00
095838	W	09/29/2016	MEGAN PHALEN	008753		1	747.00
095839	W	09/29/2016	MELISSA CRAIG	009165	RECONCILED:09/30/2016	1	345.00
095840	W	09/29/2016	NANCY DREILING	004865		1	181.18
095841	W	09/29/2016	OHIO CAT	007405		1	5,482.89
095842	W	09/29/2016	OHIO SCHOOLS COUNCIL (USE FOR GAS ONLY)	006984		1	6,861.91
095843	W	09/29/2016	PATRICIA I. KOSLO	008734			3,355.00
095844	W	09/29/2016	PATRICK EUSTACE	008275		1	235.00
095845	W	09/29/2016	PITNEY BOWES GLOBAL USE FOR LEASE TERM RENTALS	007010		1	336.00
095846	W	09/29/2016	PSI	009219		1	12,408.53
095847	W	09/29/2016	R&T FENCE CO., INC.	001642		1	175.00
095848	W	09/29/2016	RDP SPORTS PLUS, INC.	000117			450.00
095849	W	09/29/2016	REITZ, PAUL & SHORR	003334		1	3,586.00
095850	W	09/29/2016	ROTH BROS. INC.	006534		1	931.67
095851	W	09/29/2016	RUSH TRUCK CENTERS OF OHIO INC	008663		1	363.51
095852	W	09/29/2016	SANICO, INC.	009051		1	330.00
095853	W	09/29/2016	SARAH QUARTIERI	008645		1	132.04
095854	W	09/29/2016	SENDERO THERAPIES, INC.	008607		1	16,116.34
095855	W	09/29/2016	SETON NAME PLATE CO.	003589		1	217.93
095856	W	09/29/2016	SMITH PETERS KALAIL CO., LPA ATTORNEYS AT LAW	007803		1	7,146.62
095857	W	09/29/2016	SOUTHGATE LOCK & SECURITY	002504		1	174.40
095858	W	09/29/2016	SOVEREIGN INDUSTRIES INC.	000354		1	1,176.00
095859	W	09/29/2016	STAPLES ADVANTAGE	008778		1	1,678.30
095860	W	09/29/2016	SUMMIT COUNTY ESC EDUCATIONAL SERVICE CENTER	002610			660.00
095861	W	09/29/2016	AMAZON.COM LLC	001604		1	224.47
095862	W	09/29/2016	THERAPY IN MOTION LLC	007941		1	2,320.00
095863	W	09/29/2016	TOSHIBA BUSINESS SOLUTIONS (USA), INC.	008761		1	1,122.45
095864	W	09/29/2016	DE LAGE LANDEN FINANCIAL SERVICES, INC.	008784		1	10,449.00
095865	W	09/29/2016	OHIO DEPARTMENT OF COMMERCE DIV OF INDUSTRIAL COMPLIANCE	001150		1	247.25
095866	W	09/29/2016	U.S.POSTAL SERVICE (POSTAGE BY PHONE)	005905		1	3,000.00
095867	W	09/29/2016	W.B. MASON CO., INC.	008933		1	651.38
095868	W	09/29/2016	WASTE MANAGEMENT OF OHIO	001444		1	1,719.55
095869	W	09/29/2016	WINDSTREAM	002835		1	85.02
095870	W	09/29/2016	WOLFF BROS SUPPLY INC	002534		1	1,447.91
095871	W	09/29/2016	WVIZ/PBS Ideastream - Educational Services	007772		1	3,000.00
095872	B	09/30/2016	JEFF CRISWELL	702111		1	105.00
095873	B	09/30/2016	JAGDEEP DHESI	702112		1	115.00
095874	B	09/30/2016	SOMVANG ENRIQUEZ	702113		1	8.05

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095875	B	09/30/2016	VALERIE FLOWERS	702114		1	2.50
095876	B	09/30/2016	LISA HOPSON	702105		1	90.00
095877	B	09/30/2016	JOI JOHNSON	702115		1	6.00
095878	B	09/30/2016	DANA KENNEDY	701489			3.99
095879	B	09/30/2016	MAURA MALENCEK	701372		1	25.00
095880	B	09/30/2016	CYNTHIA PATRZYK	702116		1	52.00
095881	B	09/30/2016	BETHANY PAYNE	700809		1	11.00
095882	B	09/30/2016	KIMBERLY ROBINSON	701589		1	280.00
095883	B	09/30/2016	CARMEN SIMIONE	702117		1	90.00
095884	B	09/30/2016	MOLLY SNYDER	702118		1	5.00
095885	B	09/30/2016	KAREN TURNER	702119		1	11.00
095886	W	09/30/2016	A SIGN ABOVE INC.	000087		1	410.00
095887	W	09/30/2016	ADLER'S TEAM SPORTS	001195		1	4,950.40
095888	W	09/30/2016	ALCO CHEM, INC.	000110		1	536.48
095889	W	09/30/2016	ATHLETIC DEPT. TWINSBURG HIGH SCHOOL	008897		1	5,000.00
095890	W	09/30/2016	BAKER & TAYLOR BOOKS ORDER DEPT	001049		1	1,385.70
095891	W	09/30/2016	BARNES & NOBLE EDUCATION, INC.	009050		1	1,612.80
095892	W	09/30/2016	BLICK ART MATERIALS	005989		1	40.32
095893	W	09/30/2016	BRICKHOUSE SECURITY	008180		1	89.95
095894	W	09/30/2016	CARPET COUNTRY, INC.	000196		1	965.00
095895	W	09/30/2016	CCG AUTOMATION, INC.	007973		1	37,784.83
095896	W	09/30/2016	CDWG INC.	006578		1	3,314.93
095897	W	09/30/2016	CHAGRIN PET AND GARDEN SUPPLY, INC.	006748		1	559.92
095898	W	09/30/2016	TWINSBURG NAPA	002710		1	345.20
095899	W	09/30/2016	DAWN CHEMICAL INC.	003205		1	600.16
095900	W	09/30/2016	DIRECT DIGITAL GRAPHICS INC. ATTN: MICHAEL BOSWELL	001665		1	164.00
095901	W	09/30/2016	EDMENTUM, INC. NW 7504	008744			15,875.00
095902	W	09/30/2016	EDUCATIONAL SERVICE CENTER OF CUYAHOGA COUNTY (ESC)	000102		1	57,182.36
095903	W	09/30/2016	FRIENDS BUSINESS SOURCE	008701		1	48.77
095904	W	09/30/2016	GIONINO'S PIZZERIA PIERCE & VEGA INC	001733		1 (Multi-bank check)	58.50
095905	W	09/30/2016	HAMPTON INN & SUITES COLUMBUS-EASTON	009077			378.00
095906	W	09/30/2016	THE HOME DEPOT STORES	009061		1	209.23
095907	W	09/30/2016	HYATT REGENCY CINCINNATI	009221			324.00
095908	W	09/30/2016	HYATT REGENCY COLUMBUS	000398			343.00
095909	W	09/30/2016	IMPACT SOLUTIONS	009102		1	1,050.00
095910	W	09/30/2016	INDEPENDENCE BUSINESS SUPPLY ATTN: GARY WINDT	003230		1	130.27
095911	W	09/30/2016	J.W. PEPPER & SON, INC.	004843		1	31.75
095912	W	09/30/2016	JOSHEN PAPER & PACKAGING	002198		1	1,739.05
095913	W	09/30/2016	LENNON & COMPANY, INC. CPA	003224		1	3,399.00
095914	W	09/30/2016	LYKINS OIL COMPANY	008958		1	10,897.23
095915	W	09/30/2016	MARK JAFFEE OCTM ANNUAL CONFERENCE	008619			145.00
095916	W	09/30/2016	MAYFIELD CITY SCHOOLS	003855		1	28,525.06

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			ATTN: MELISSA FINI-SANSON					
095917	W	09/30/2016	MONICA WALLACE	008148		1	83.43	
095918	W	09/30/2016	NEC CORPORATION OF AMERICA	007443		1	645.00	
095919	W	09/30/2016	OAKWOOD VILLAGE HARDWARE & SUPPLY, INC.	002025		1	220.79	
095920	W	09/30/2016	OAPSA ATTN: GWENN SPENCE	000449		1	60.00	
095921	W	09/30/2016	OHIO EDISON CO.	002055		1	3,000.82	
095922	W	09/30/2016	OHIO SCHOOL BUS MECHANICS ASSOCIATION (OSBMA)	008211		1	215.00	
095923	W	09/30/2016	OHIO SCHOOLS COUNCIL	000337		1	1,017.00	
095924	W	09/30/2016	PEARSON EDUCATION	005609		1	419.94	
095925	W	09/30/2016	PELLEGRINO MUSIC CENTER	008923		1	1,057.99	
095926	W	09/30/2016	POWER OF THE PEN	000215		1	400.00	
095927	W	09/30/2016	PLANK'S PRINTING SERVICE, INC. RAPID RIBBONS	000133		1	781.00	
095928	W	09/30/2016	RDP SPORTS PLUS, INC.	000117		1	116.40	
095929	W	09/30/2016	READY FIELD SOLUTIONS LLC	008914		1	6,797.25	
095930	W	09/30/2016	RED CROSS STORE	009214		1	307.59	
095931	W	09/30/2016	RENHILL GROUP INC.	009056		1	31,432.91	
095932	W	09/30/2016	RICHARD A. MILLIFF dba R.A.M. UNLIMITED	009220		1	1,925.00	
095933	W	09/30/2016	SAMUEL FRENCH, INCORPORATED	001670		1	375.00	
095934	W	09/30/2016	SCHOLASTIC TEACHING RESOURCES	008254		1	945.00	
095935	W	09/30/2016	SCHOOL NURSE SUPPLY, INC.	000365		1	226.65	
095936	W	09/30/2016	SEAN W. PACE dba BREAKWATER PLUMBING	009006		1	2,660.00	
095937	W	09/30/2016	SETON NAME PLATE CO.	003589		1	196.95	
095938	W	09/30/2016	SHIFFLER EQUIPMENT SALES	002460		1	232.92	
095939	W	09/30/2016	SIMPLEXGRINNELL LP	005960		1	20,415.00	
095940	W	09/30/2016	SOLUTIONS BEHAVIORAL CONSULTING	008731		1	15,993.93	
095941	W	09/30/2016	STANTON'S SHEET MUSIC, INC.	002555		1	129.86	
095942	W	09/30/2016	SWEETWATER SOUND INC.	007850		1	2,999.99	
095943	W	09/30/2016	TOSHIBA BUSINESS SOLUTIONS (USA), INC.	008761		1	330.00	
095944	W	09/30/2016	OHIO AUDITOR OF STATE	002604		1	41.00	
095945	W	09/30/2016	BUREAU OF CRIMINAL INVESTIGATIONS	005039		1	416.00	
095946	W	09/30/2016	TWINSBURG CHAMBER OF COMMERCE	000526		1	129.00	
095947	W	09/30/2016	TWO MEN AND A TRUCK/AKRON	009211		1	324.00	
095948	W	09/30/2016	TYCO INTEGRATED SECURITY LLC	008604		1	7,809.66	
095949	W	09/30/2016	VERIZON WIRELESS	007936		1	1,153.36	
095950	W	09/30/2016	W.B. MASON CO., INC.	008933		1	93.19	
095951	W	09/30/2016	CIRCLE K FLEET	008194		1	1,099.54	
095952	W	09/30/2016	WOLFF BROS SUPPLY INC	002534		1	1,140.83	
906422	C	09/09/2016	TWINSBURG BD OF EDUCATION (MEMO)	900005	RECONCILED:09/30/2016	(Multi-bank check)	1,152,138.20	
906424	C	09/09/2016	TWINSBURG BD OF EDUCATION (MEMO)	900005	RECONCILED:09/30/2016	1	8,758.14	
906425	M	09/14/2016	TWINSBURG BD OF EDUCATION (MEMO)	900005		(Multi-bank check)	964.62	

Minutes of REGULAR Meeting

November 02, 2016

Date: 10/20/2016  
Time: 1:49 pm

THINSBURG CITY SCHOOLS  
SORT BY CHECK NUMBER  
CHECK DATES BETWEEN 09/01/2016 AND 09/30/2016  
ALL CHECKS SELECTED

Page: 9  
(CHEKPY)

CHECK	TYPE	DATE	VENDOR	VENDOR	STATUS/DATE	BANK CODE	CHECK AMOUNT
906426	M	09/15/2016	S.E.R.S (MEMO)	900015		1	511.99
906427	M	09/15/2016	S.T.R.S. (MEMO)	900013		1	57.70
906428	M	09/20/2016	TWINSBURG BD OF EDUCATION (MEMO)	900005		(Multi-bank check)	63,852.79
906429	M	09/21/2016	TWINSBURG BD OF EDUCATION (MEMO)	900005		1 (Multi-bank check)	34,791.53
906430	C	09/23/2016	TWINSBURG BD OF EDUCATION (MEMO)	900005	RECONCILED:09/30/2016	(Multi-bank check)	1,138,345.19
906432	C	09/23/2016	TWINSBURG BD OF EDUCATION (MEMO)	900005	RECONCILED:09/30/2016	1	79,472.27
906433	M	09/23/2016	TWINSBURG BD OF EDUCATION (MEMO)	900005			808.73
906435	M	09/26/2016	TWINSBURG BD OF EDUCATION (MEMO)	900005		(Multi-bank check)	1,262.25
906436	M	09/27/2016	S.T.R.S. (MEMO)	900013		1 (Multi-bank check)	245,466.00
906437	M	09/27/2016	S.E.R.S (MEMO)	900015		1 (Multi-bank check)	87,780.00
906438	M	09/27/2016	S.E.R.S (MEMO)	900015		1	7,291.65
906439	M	09/27/2016	S.T.R.S. (MEMO)	900013		1	28,342.07
906440	M	09/27/2016	FIRST MERIT BANK (MEMO)	900007		1	160.88
906441	M	09/27/2016	FIRST MERIT BANK (MEMO)	900007		1	18.60
906442	M	09/27/2016	FIRST MERIT BANK (MEMO)	900007		1	34,054.48
906443	M	09/27/2016	Stark County Schools COG (MEMO)	900003		1	558,180.35
906448	M	09/30/2016	TWINSBURG BD OF EDUCATION (MEMO)	900005		1	1,690.00
906449	M	09/30/2016	TWINSBURG BD OF EDUCATION (MEMO)	900005		(Multi-bank check)	269.09
906450	M	09/09/2016	SCHOOL FOUNDATION (MEMO)	900012		1	28,940.20
906451	M	09/30/2016	SCHOOL FOUNDATION (MEMO)	900012		1	40,474.57
906452	M	09/16/2016	SUMMIT COUNTY AUDITOR (MEMO)	900009		(Multi-bank check)	191,196.32
906453	M	09/20/2016	Stark County Schools COG (MEMO)	900003		1	1,833.11
906458	M	09/30/2016	FIRST MERIT BANK (MEMO)	900007		1	815.24

V VOIDED CHECKS	2	CHECK TOTALS	1,716.33
R RECONCILED CHECKS	160	CHECK TOTALS	2,980,102.03
W WARRANT CHECKS	309	CHECK TOTALS	1,064,124.71
M MEMO CHECKS	22	CHECK TOTALS	1,328,762.17
B REFUND CHECKS	14	CHECK TOTALS	804.54
I INVESTMENT CHECKS	0	CHECK TOTALS	0.00
T TRANSFER CHECKS	0	CHECK TOTALS	0.00
D DISTRIBUTION CHECKS	0	CHECK TOTALS	0.00
C PAYROLL CHECKS	4	CHECK TOTALS	2,378,713.80
MISSING CHECKS	0		
** TOTAL CHECKS (LESS VOIDED)	347	** TOTAL NET	4,770,688.89
*** TOTAL CHECKS WRITTEN	349	*** GRAND TOTALS	4,772,405.22

**TWINSBURG CITY  
SCHOOL DISTRICT**



***FIVE-YEAR FORECAST***

**For Fiscal Years 2017-2021**

**FY 2017**

October 30, 2016

**TWINSBURG CITY SCHOOLS**

SUMMIT COUNTY

Schedule of Revenues, Expenditures and Changes in Fund Balances  
For the Fiscal Years Ended June 30, 2014, 2015 and 2016 Actual;  
Forecasted Fiscal Years Ending June 30, 2017 Through 2021

	Actual			Forecasted				
	Fiscal Year 2014	Fiscal Year 2015	Fiscal Year 2016	Fiscal Year 2017	Fiscal Year 2018	Fiscal Year 2019	Fiscal Year 2020	Fiscal Year 2021
<b>Revenues</b>								
1.010 General Property Tax (Real Estate)	\$27,421,627	\$27,394,037	\$27,601,371	\$27,600,000	\$27,947,719	\$25,957,938	\$23,768,156	\$24,315,875
1.020 Tangible Personal Property Tax	602							
1.035 Unrestricted State Grants-in-Aid	4,538,221	4,982,407	5,418,218	6,226,959	5,569,000	5,575,000	5,600,000	5,600,000
1.040 Restricted State Grants-in-Aid	12,006	12,423	14,460	15,500				
1.045 Restricted Federal Grants-in-Aid - SFSP								
1.050 Property Tax Allocation	9,140,996	9,159,682	8,666,678	7,514,490	6,695,544	5,879,600	5,063,656	4,247,641
1.060 All Other Revenues	1,071,195	1,110,491	1,185,711	1,175,900	1,100,000	1,150,000	1,200,000	1,250,000
1.070 Total Revenues	42,184,647	42,659,040	42,886,438	42,532,849	41,312,263	38,562,538	35,631,812	35,413,516
<b>Other Financing Sources</b>								
2.040 Operating Transfers-In	23,537	778,409						
2.050 Advances-In	21,000	244,400		41,000	20,000	20,000	20,000	20,000
2.060 All Other Financing Sources	132,025	104,206		104,847				
2.070 Total Other Financing Sources	176,562	1,127,015		145,847	20,000	20,000	20,000	20,000
2.080 Total Revenues and Other Financing Sources	42,361,209	43,786,055	42,886,438	42,678,696	41,332,263	38,582,538	35,651,812	35,433,516
<b>Expenditures</b>								
3.010 Personnel Services	24,593,902	25,184,728	25,920,278	26,966,000	27,770,000	28,736,000	29,747,000	30,784,000
3.020 Employees' Retirement/Insurance Benefits	9,341,781	9,709,670	10,144,964	10,855,008	11,078,000	11,577,000	12,097,300	12,642,000
3.030 Purchased Services	3,852,881	4,177,173	4,600,288	4,992,524	5,125,000	5,245,000	5,490,000	5,750,000
3.040 Supplies and Materials	963,171	855,659	846,410	1,262,795	1,325,000	1,390,000	1,460,000	1,530,000
3.050 Capital Outlay	1,294	1,218	5,390	26,955	6,500	6,500	6,500	6,500
3.060 Intergovernmental								
Debt Service:								
4.050 Principal-HB 264 Loans	170,000	170,000	211,514	214,000	220,493	222,131	223,828	225,585
4.060 Interest and Fiscal Charges	116,938	122,268	124,984	114,100	103,185	92,112	80,979	69,783
4.300 Other Objects	1,149,535	662,998	686,157	1,090,917	1,245,000	1,260,000	1,275,000	1,275,000
4.500 Total Expenditures	40,189,502	40,883,714	42,539,985	45,522,299	46,873,178	48,528,743	50,380,607	52,282,868
<b>Other Financing Uses</b>								
5.010 Operating Transfers-Out			115,709					
5.020 Advances-Out	244,400		41,000	20,000	20,000	20,000	20,000	20,000
5.040 Total Other Financing Uses	244,400		156,709	20,000	20,000	20,000	20,000	20,000
5.050 Total Expenditures and Other Financing Uses	40,433,902	40,883,714	42,696,694	45,542,299	46,893,178	48,548,743	50,400,607	52,302,868
<b>Excess of Revenues and Other Financing Sources over (under) Expenditures and Other</b>								
6.010	1,927,307	2,902,341	189,744	2,863,604-	5,560,915-	9,966,205-	14,748,795-	16,869,352-
<b>Cash Balance July 1 - Excluding Proposed Renewal/Replacement and New Levies</b>								
7.010	26,165,437	28,092,744	30,995,085	31,184,829	28,321,226	22,760,311	12,794,105	1,954,690-
7.020 Cash Balance June 30	28,092,744	30,995,085	31,184,829	28,321,226	22,760,311	12,794,105	1,954,690-	18,824,043-
<b>Estimated Encumbrances June 30</b>								
8.010	638,288	793,899	976,998	800,000				
<b>Fund Balance June 30 for Certification of Appropriations</b>								
10.010	27,454,456	30,201,186	30,207,831	27,521,226	22,760,311	12,794,105	1,954,690-	18,824,043-
<b>Revenue from Replacement/Renewal Levies</b>								
11.020						2,337,500	4,875,000	4,675,000
11.300						2,337,500	7,212,501	11,887,501
<b>Fund Balance June 30 for Certification of Contracts, Salary Schedules and Other</b>								
12.010	27,454,456	30,201,186	30,207,831	27,521,226	22,760,311	15,131,606	5,257,811	6,936,542-
15.010	27,454,456	30,201,186	30,207,831	27,521,226	22,760,311	15,131,606	5,257,811	6,936,542-
<b>ADM Forecasts</b>								
20.010	271	287	310	275	280	285	290	290
20.015	3,976	3981	4120	3993	4000	4025	4050	4075

**INTRODUCTION:**

A prudent reader should not make assumptions or believe that this forecast by its nature conveys anything more than an indication of a probable future financial position of the School District. Events and circumstances frequently do not occur as expected and will significantly alter the outcomes and results of the forecast and assumptions. Therefore, professional sophistication, due diligence, caution, and care are required when using and interpreting forecast information.

The Five-year Forecast is a planning document for the Twinsburg City School District. The purpose is to increase the level of communication regarding the school’s fiscal status. Forecasts are built on assumptions and current state and federal laws that *can, will* and *do* change over time. The forecast, numbers and assumptions while made in good faith cannot be guaranteed.

The Five-year Forecast is designed to provide the administration, board of education and the public a **general indication** of a probable future financial position of the School District based on information currently available to the School District. The reasonableness of this forecast and the accuracy of assumptions rest with the District’s administration and the Board of Education.

<b>COMMITMENT TO FISCAL RESPONSIBILITY</b>	Cost per Pupil	
An educated reader knows that forecasts are not built with the precision of a Swiss time piece. One just has to look at the front page of the Wall Street Journal to see that “XYZ” Company adjusts their yearly forecast to meet market pressures. Even CEOs with salaries in the millions of dollars and premier accounting departments have to make changes to their prognostications. The Benchmark for Twinsburg School District is reported by the ODE. It is the cost to educate each student. According to the FY15 CUPP Report Twinsburg spends \$10,645 per pupil. This is less than State Average, Similar Districts and many of our neighboring school districts. And while Twinsburg School District spends less than other comparable districts, the Twinsburg School District is recognized by the state as a high performing school district. It could be said that we provide “bang for the buck”.	Solon	\$13,867
	Bedford	13,732
	Hudson	12,967
	Aurora	11,319
	<b>State Avg.</b>	<b>10,985</b>
	Nordonia	10,907
	Similar Districts	10,875
	<b>Twinsburg</b>	<b>10,645</b>

The Five-year Forecast is a necessary tool focusing management’s attention on future financial needs while facilitating strategic planning and discussion. The financial plan should provide for the optimal allocation of scarce resources in the delivery of services to our kids. What follows is our attempt to create a forecast using professional judgment within the philosophical base rooted in four key concepts. It is a look into the future through a snapshot of today.

- **REALISTIC** - We all want the best for our students. Yet there are economic realities that dictate what is possible for our school district. Our future should be realistic given our unique circumstances.
- **CAUTIOUS** – A cautious approach is neither overly optimistic nor pessimistic. It seeks the prudent path in predicting revenues and expenditures.
- **PROBABLE** – Given the current circumstances and the goals of our school district, this is the forecast that is most likely to occur.
- **SUPPORTABLE** – A good set of projections needs to include the rationale for assumptions. This is a combination of historical trends, current conditions and professional judgment about the trends.

In 1999 House Bill No. 412 mandated that school districts annually produce a five-year forecast by December 31 and update the forecast as necessary. The Forecast documents and provides the transparency necessary to keep all stakeholders informed of the District's projected financial position. If a district entered Fiscal Emergency, one could not claim "I did not know". Current statute requires the Forecast be submitted by October 31 with an update due in April or May.

It's important to note the Ohio Supreme Court has ruled and reaffirmed its ruling through appeal that the current method of funding public education in Ohio is *Unconstitutional*. The legislature has made attempts to comply with this DeRolph decisions and to correct the funding method that overly relies on local property taxes, but to date the ruling has not been satisfied.

During these uncertain economic times the administration and Board of Education endeavor to contain expenditures and continues to examine areas to make future resource reallocations. Our goal is to create dynamic curriculum and learning environments that challenge all students' creative, analytical and critical thinking abilities and skills beyond standardized requirements.

## RECENT EVENTS:

**JOB WELL DONE:** Twinsburg City School District continues to receive the highest academic ratings. **U.S. News & World Report ranks Twinsburg High School number 42 out of 741 Ohio high schools in 2016! THS also ranked number 1049 in the U.S. out of more than 21,000 high schools. That is the top 5 percent.** The Board of Education and Administration are constantly looking at the data searching for areas to enhance educational results. In addition, the School District has received fourteen straight Certificates of Achievement for Excellence in Financial Reporting since 2001 and numerous Awards with Distinction given by Auditor of State's Office. While attaining these ratings and awards, the School District has closely monitors expenditures looking for ways to reduce costs. As a result, Twinsburg School District's current per-pupil expenditures are well below the State's average.

**LEVY:** The Twinsburg School District has long appreciated the support of our local communities. On November 6, 2012 voters approved a 4.9 mill levy generating approximately \$3.8 million annually. This levy was necessary to fill the hole created by the State of Ohio reducing the TPP payments/reimbursements.

**LEGISLATION:** There has been two important pieces of state legislation that has either capped the amount of tax dollars a school district can receive, or has completely eliminated it. In 1976, House Bill 920 (HB 920) was signed into law, and this legislation caps the amount of property tax dollars collected. The property taxes cannot increase as a home's appraised value increases due to inflation. More importantly, House Bill 66 (HB66) was enacted July 1, 2005 eliminating the taxation of *Tangible Personal Property* (TPP). The TPP tax was a local source of revenue from local businesses to school districts. **High performing school districts with a large commercial/industrial base like Twinsburg, Solon, Bedford, Berea and Cuyahoga Heights are experiencing markedly reduced revenues.** For Twinsburg School District this lost revenue accounted for \$9.8 million annually or approximately 28% of revenues. As the School District's revenues fall below expenditures, the Board of Education will need to seek additional levy dollars to offset the financial tornado to thus ensure future viability.

**STATE OF THE STATE:** Prior Governor Strickland in 2009 proposed a comprehensive reform of the then current school funding model with the intent of increasing the State's share of educational funding via targeted assistance. Current Governor John Kasich discarded the Strickland model and has redesigned the funding mechanism. At the same time bureaucrats have embraced legislation under the guise of educational choice to siphon away approximately 1 billion in tax dollars to charter schools, electronic schools, and other profit based, corporate educational enterprises. Charter Schools lack the transparency and accountability of traditional public schools. Charter schools attract the likes of Michael Milken, the "Junk Bond King", who according to an April 26, 1990 New York Times article "in U.S. District Court Tuesday he (Michael Milken) pleaded guilty to six felonies and agreed to put up \$600 million, \$200 million of that in fines, to settle the biggest fraud case in the history of the securities industry".

**FINANCIAL UNCERTAINTY:** The federal government's efforts to stem the 2008 financial meltdown added hundreds of billions if not trillions of dollars to an already staggering national debt. Hundreds of billions were paid to bail out banks and corporations that were deemed "Too Big to Fail". The nation's is shifting from an economic crisis to a debt crisis! The national debt is over \$19 Trillion. Nearly fifteen percent of federal revenues are used to pay interest, second only to spending for the social programs of Health and Human Services, HUD and food stamps.

**FEDERAL STAGNATION:** The Federal Legislative bodies' inability to work together may ultimately lead to selective budget cuts. This would impact Federal programing by reducing funding to grants for special education, reading intervention, nutritional programs, etc. Federal rebates for the interest payments on HB264 energy conservation projects have been reduced. Consequently, the Twinsburg School District has had to pay these program short falls from their general operating revenues further stressing the District's budget.

**THE FORECAST** should be thought of as a Barometer showing the rise and fall in financial pressure. It is not an unwavering course with exacting routes and distances. If you think of it more as a Navigation device, Garmin if you will, the Forecast will show you your destination and "Recalculates" when obstacles and detours are encountered.

The current fiscal year's forecasted expenditures include encumbrances and appropriations. Estimates of expenditures for the next four years are developed using the current year's data and trend analysis of past results. The School District's major sources of revenue for the current fiscal year are property taxes as certified by the Summit County Fiscal Officer and State Foundation Aid from the ODE. As part of the administrations fiduciary duties, continual efforts are made to reduce expenditures and to find additional sources of revenues. It is important to note that future forecasts will differ. Decisions made at the State and Federal level, unknowns such as energy unit costs, health care premiums, the number of sick days taken, and special education mandates impact the future years as presented in the forecast.



The School District has made substantial efforts to contain and reduce costs. Through attrition and other cost cutting measures the School District cut \$2.6 million dollars from the 2013 budget. Negotiating labor contracts, upgrading equipment, consortium buying, grant opportunities, and scrutinizing personnel will help contain overall costs. In addition the School District collects Pay-to Participate fees, extracurricular fees and academic course fees, similar to districts throughout the State.

## REVENUES:

### Line 1.010 - Real Estate Taxes

After decades of increases, Real Estate Valuations decrease following the Housing Market/Home Mortgage fiasco 2008/2009. The Chrysler facility, at one time the City's largest employer closed March 2010. Subsequently, it was dismantled reducing taxable values from \$33.3 million to \$5.7 million and a loss to the School District of over \$350,000 in property taxes. The Summit County Fiscal Officer notified the School District that overall property valuations declined by \$70 million resulting in a reduction of property tax collections. Monitoring of real property tax collections is crucial as it represents over 64% of FY16 revenues. Redevelopment projects will receive abatements from the City.



### Line 1.020 – Tangible Personal Taxes (TPP)

HB 66 legislation enacted in 2005 eliminated the tax paid by businesses on virtually all Tangible Personal Property. This legislation set forth that the State would for five years fully reimburse districts the amount of lost revenues. Then starting in tax year 2011 the State would incrementally eliminate this reimbursement. A tax once under local control has been permanently eliminated and replaced by a State controlled Commercial Activity Tax. As the State eliminates the TPP reimbursements these dollars are

used to back fill the State's coffers at the expense of Local Governments. The State's biennium budgets have, for the fifth time, changed the laws governing the loss of TPP. For Twinsburg Schools the TPP tax collection in the base year 2004 was \$9.8 million and on line 1.020. For fiscal year 16, the TPP reimbursement on line 1.050 was \$6.2 million – a reduction of \$3.6 million or equivalent to a 4.65 mill levy. Twinsburg School District will permanently lose this revenue and will potentially be faced with a *FISCAL EMERGENCY*.

#### Line 1.035 – Foundation Program

The Foundation Program is the State's aid program for school district operations and since September 2010, there has been FOUR State enacted School-Funding Models (SF-3, PASS, Bridge, and SFPR). In 2009 HB 1 renamed the SF-3 Foundation and redesigned the calculations. The State in 2011 again redesigned the calculation and replaced it with a third funding mechanism. And yet again HB59 in 2013 redesigned the calculation. These redesigns have cost Twinsburg Schools a significant amount of money by changing the calculations and capping increases. The September 2015 SFPR indicates that Twinsburg School District should receive over \$9.2 million in State aid however, after legislative actions, state funding is "Capped" at \$4.9 million. The result is a loss of \$4.3 million due to the "Cap".

Foundation aid from the State will remain flat and a relatively minor portion of total revenue. Future year revenues are very speculative in light of recent State budget pressures and some State officials stating they feel public education is adequately funded.

Eroding local resources further are profit based charter schools, EdChoice and various "scholarships". State Aid is deducted at \$5,900 from school districts and not at the per pupil allocation (\$1,200) the School District actually receives. Moreover, charter schools do not have to pass levies, operate outside many legal requirements and mandates placed on public schools while historically most receive dismal results on the Ohio Department of Education's Report Card. Also the misuse of funds was uncovered by the State of Ohio Auditor. "April 23, 2013 Special Audit of Charter Schools in Cleveland Racks Up \$1.3 Million in Findings." Casino Money: Ohioans have approved the establishment of four Casinos in Ohio. Twinsburg Schools received \$210,295 in FY15 and \$208,230 in FY16.

#### Line 1.050 – Homestead and Rollback including Direct TPP payments

Homestead and Rollback payments represent the reimbursement of a 10% discount given property owners and an additional 2.5% discount is given to owner occupied parcels and come from the State. When the State proposed the income tax in 1972, taxpayers were promised Real Estate tax relief if the income tax was approved. In 2013 HB59 ended this promise by denying the discount and reimbursement on all new levies. In addition, direct TPP reimbursement payments from the State CAT Tax flow through line 1.050 as required by the Auditor of State. HB64 holds in place the TPP reimbursements for FY 16 and reduces the reimbursement for FY 17 and beyond.

#### Line 1.060 – All Other Sources

All other revenues include interest, tuition, student fees, rental charges, and miscellaneous receipts.

## **EXPENDITURES:**

#### Line 3.010 – Personal Services

Salaries for fiscal year 2017 are based upon the current contracts for teachers and staff. The recent changes to the State retirement systems have prompted additional retirements and the associated retirement payouts. The Operational Change Plan cut approximately \$2.6 million in salaries and benefits from the FY13 budget. Regretfully as part of the Operational Change Plan, several teachers and staff members were laid-off to reduce expenditures. In light of economic pressures and with salaries and benefits accounting for nearly 85 cents of every dollar spent the School District may fall short of future staffing expectations as class size grows.



*Increasing pressure on staffing as a result of OTES, Third Grade Reading Guarantee, High Stakes Testing and Next Generation Testing has necessitated the addition of specialized staffing. FY 14 saw the addition at the elementary level of two reading specialists to support struggling readers transcend the third grade reading guarantee and three-and-a-half administrative staff to facilitate the ever-increasing state directed mandates. Currently, efforts to support student achievement throughout the district have resulted in bringing additional staff on board. Five teachers were hired as academic coaches to support student learning across the entire curriculum. The increasing demands for on-line testing resulted in the addition of three technology staff members. Furthermore, as the number of children with disabilities and with Autism grows the demand for additional staff and supports are put into place to service this population.*

#### Line 3.020 – Employee Retirement and Insurance

Fringe benefits are calculated as a percentage of total salaries and wages. Costs for benefits include 14% for retirement (STRS and SERS) and 1.45% for Medicare. Health Care (HC) costs increase annually and have tripled since 1999 and continue to out-pace inflation. The School District is a member of a HC Consortium that covers over 13,000 lives (shared services). It is self-funded and has a set amount of cash reserve they are required to maintain. When the Consortium has favorable claims for a year, the reserve will exceed the required amount. The Consortium then rebates the excess reserves to the member districts via “Premium Holiday”. While typically there is one premium holiday, last year there were two.

#### Line 3.030 – Purchased Services

Purchase Services represent items from insurance, to copier leases, to legal fees, to health/nursing related services, to behavioral health services, to tuition costs for students educated by other districts. The costs for services for special needs students, test scoring, and professional development are ever increasing. Tuition encompasses State deductions for charter and electronic schools, Peterson deductions, Autism deductions and direct payments for outplaced special needs students. These expenditures have increased from approximately \$400,000 in FY09 to over \$1.3 million in FY16.

The School District utilizes the buying power of the Ohio School Council Consortium for electricity and natural gas buying power. FY 12 saw a significant reduction in natural gas cost and usage. The energy conservation project at the high school, the mild temperatures over the winter and the drop in natural gas pricing has reduced energy expenditures. The School District and the City’s fitness center have a utility sharing agreement. We budget and pay the entire utility cost and subsequently are reimbursed by the City for their portion of the cost. As technology becomes a greater partner of learning, there has been an increase in costs for computer programs. These programs are for expanded learning opportunities and to facilitate student assessments. Additionally, technology supports many administrative functions.

#### Line 3.040 – Supplies and Materials

This includes educational supplies and consumables, as well as cleaning supplies. Fuel, tires and repair parts for the School District’s fleet of 44 buses are incorporated in this category. The School District participates in several purchasing consortiums to reduce expenditure costs on routine purchases.

#### Line 3.050 – Capital Outlay

The Permanent Improvement fund is used for capital expenditures. The School District has not budgeted substantial resources from the General fund for equipment, fixtures, furniture and textbooks.

#### Line 4.300 – Other (Expenditures)

The major expenditures for this category are non-discretionary fees associated with Summit County tax collection process in addition to fees the State charges. These fees are set by laws and cannot be changed or altered by the School District. Also in this category are audit costs, ESC costs, membership fees, etc.

#### Lines 4.020 to 4.060 – Repayment of Debt Service

August 2010 the School District undertook a House Bill 264 Energy Conservation Project at the high school replacing lighting, boilers and HVAC controls. The \$2.6 million project is financed via reductions

in utility costs. A Federal Government program rebates a large portion of the interest expense back to the School District. The Purchased Services line 3.030 decreased as a result of this initiative. Recently a HB 264 project was completed at RB Chamberlin. There was lighting upgrades and an old boiler was replaced by a high efficiency machine to help reduce heating costs

### **WHERE HAS ALL THE MONEY GONE?**

A Cleveland Plain Dealer editorial from Sunday October 24, 2010 entitled "Schools need long-term FIXES, MONEY today" states "public schools are in deep, deep trouble." It continues with "... excellent districts are imperiled by a shrinking tax base, rising number of needy and disabled students, galloping costs for special education, equipment, textbooks and services and a tide of new unfunded state mandates." "These problems are likely to get worse..."

At the national level, Federal spending has inflated the national debt to over \$19 trillion. At some point will the Federal Government will reach the limits of deficit spending. At the local level voters are frustrated with the overall level of taxation. Voter fatigue manifests itself in ever increasing push back as districts attempt to obtain additional levy funding to offset State reductions. Unfortunately, a school levy is one of the few places voters can voice their frustration with the political system.

Twinsburg School District currently has a significant fund balance. This is one-time money that will be used to balance the budget over the next several years. **THEN IT WILL BE GONE!!!** The TPP/CAT Phase out leaves the huge funding GAP as TPP/CAT Dollars are reduced and permanently eliminated. Fund balance precipitously falls as TPP/CAT reimbursements are systematically eliminated.

*Note: The significant fund balance as of June 30, 2016 will be gone in a very short period of time. Fund balance dollars will fill the GAP left by the loss of TPP and mask the structural operating deficit as the School District receives fewer and fewer dollars from the State.*

### **CONCLUSION:**

Future revenue streams are very soft numbers in light of the State's reluctance to fully fund its share of education in Ohio. The State's budget is for two years and the State does not provide any budget data beyond June 2017. Furthermore, HB66 demonstrates the State's ability and willingness to significantly alter the collection of Local Tax Revenues upon which Twinsburg Schools depend. The State Budget Bill HB66 enacted July 1, 2005, is still causing uncertainty and increasing the level of forecasting difficulty as legislators and the governor keep changing the TPP/CAT phase-out timing and method.

Twinsburg City School District continues to face significant challenges. The challenges are to provide an ever increasing level of services to children with diverse abilities, needs, backgrounds, cultures, and requirements. This must be done with a level of funding that is neither stable nor predictable. Numerous funding models, HB59, HB66, Senate Bill 5, Charter Schools, and expanding voucher programs are perniciously nibbling away at public education funding and negatively impacting our prognostication. Oftentimes factions are more concerned with their own special interests than what is best for the education of all students.

**The State backfills its coffers by shifting the tax burden from the State to the local level via cuts to local funding. At the local level, Boards of Education must make decisions that could require major budget cuts and staff reductions then decide if replacement revenues will be requested.**

If corporate sponsored political think tanks are permitted to continue to rewrite educational policies, someday there may be communities in Ohio where public schools as we know them do not exist.

Respectfully Submitted  
Martin Aho, Treasurer/CFO

*Education costs money, but so does ignorance: Sir Claus Moser*

ADMINISTRATIVE PERSONNEL SALARY SCHEDULE (Effective 11/03/2016)

Certificated & Classified Administrators

(Last Revision: 2/03/2016)

Administrative Personnel

<u>Enumeration of Positions Covered</u>	<u>Days</u>	<u>Responsibility Factor</u>
High School Principal	260 days	1.4312
Treasurer	260 days	1.360
Business Manager	260 days	1.330
Middle School Principal	217 days	1.190
Elementary Principal	217 days	1.105/1.125**
High School Assistant Principal	217 days	1.075
Middle School Assistant Principal	217 days	1.065
Elementary School Assistant Principal	217 days	1.035
Director of Curriculum	260 days	1.105
Director of Human Resources	260 days	1.105
Director of Pupil Services	260 days	1.105
Athletic Director /Coord. of K-12 Student Act.	260 days	0.940
Food Service Supervisor	225 days	0.887
Technology Coordinator/Network Manager	260 days	0.887
Maintenance Supervisor	260 days	0.662
Transportation Supervisor	260 days	0.654
Assistant Treasurer	260 days	0.600
Assistant Transportation Supervisor	260 days	0.474

\*\* = Higher factor used when enrollment exceeds 700 students.

Base Salary = \$68,549

Administrative Experience Factor = .01 for each year

Calendar Factor

Principals/Asst. Supervisors (217/225/260 days) = .1793

Central Office (260 days) = .25

Extra-Curricular Factor

High School = .07

Middle School = .05

Education Factor

B.A. = .00	M.A. + 12 = .03	M.A. + 30 = .06	Ph.D. = .11
M.A. = .01	M.A. + 18 = .04	Ed. S. = .08	Ph.D. + = .12
M.A. + 6 = .02	M.A. + 24 = .05	M.A. + 2 <sup>nd</sup> M.A. = .09	Ph.D. + 2 <sup>nd</sup> M.A. = .13